2019 Annual Report

CITY OF PRINCE RUPERT



WHAT'S INSIDE

The City of Prince Rupert 2019 Annual Report has been prepared in compliance with the Community Charter. The purpose of the report is to provide the citizens of the community with financial and non-financial information regarding the operations of the Municipality during the calendar year.

This year, we have reformatted our report to be more user-friendly and to share our information in a more concise, efficient, and interesting way. We hope you like the new look!

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2019 IN NUMBERS



2% tax decrease





\$550,000 reserved for future RCMP detachment loan

All information presented provided by various City Departments based on services rendered in 2019.

MESSAGE FROM THE MAYOR

Dear Resident,

While we look back on this last year, we are grateful for what we were able to accomplish through the hard work of staff and partners in the community. We also want to thank residents for acting swiftly in response to the pandemic. The steps you took early on helped to protect your families, neighbours, friends, and the vulnerable in Prince Rupert.

We don't know yet what the rest of 2020 has in store, but we are continuing with the important projects like water improvements, updating the Official Community Plan, redeveloping Watson Island, waterfront developments, increased road works, landfill upgrades and more.

We are also working to contribute to economic recovery. Our staff in Economic Development have teamed up with Tourism Prince Rupert and the Chamber of Commerce on a Small Business Recovery Task Force that has been working to understand and address the needs of local business in this difficult circumstance. On a similar note, staff are also working with Community Futures on a helpline program that connects businesses to both resources and interest-free lending for those who are ineligible for other Federal programs.

As a community, we have seen ourselves band together through difficult times these past few months, but also in past times of hard-ship. We are confident that the resilience of Prince Rupert will continue to see us through the uncertain times that lie ahead.

In your service,

Mayor Lee Brain

MESSAGE FROM THE CITY MANAGER

Dear Citizens,

This document reflects back on what was accomplished in 2019. The City of Prince Rupert continues to deliver on the Vision established over 5 years ago by the Council sitting at that time. Back then we were financially fragile and needing a long term strategy to strengthen our financial health. I am happy to report, as confirmed in this 2019 report, that we are in a much better position than 5 years ago and continue to improve. This in no small part is due to the tremendous management team the City is blessed with, many of which are home grown talent. Council's steady hand on the tiller steering the organization towards the long term vision and trusting the staff to deliver innovative and functional outcomes has and continues to be a winning combination.

2020 is a new animal. Uncertainty in all quadrants will cause confusion and encourage the community to become focussed on small non-strategic matters. Council and staff must resist this tendency and stay focussed on the long–term matters that matter and not the small issues raised by various mediums which threaten to distract from our past winning ways of following a well-supported community vision.

So far, given the pandemic, the City has maintained essential services that Prince Rupert relies upon. Our primary aim from the outset of the pandemic has been to protect the health and safety of the community and our valued staff members, who have continued to go to work to provide essential services that keep Prince Rupert moving. Our residents and essential service workers also deserve praise, as we know that your efforts have helped protect your families, friends and neighbours.

This document reflects back on the accomplishments your municipality made in 2019, but also what's in store for 2020. As we move further into this year, it is with greater caution and trepidation than past years. That said, we are determined to continue to move forward with critical infrastructure renewal and continue the progress we have made in diversifying our revenues over the past few years. These new revenues have helped us to reduce our vulnerability during this pandemic. Our hope is to emerge from this situation a stronger, more united community, and we will continue to work hard in 2020 to accomplish that goal.

Sincerely





MAYOR & COUNCIL



Mayor Lee Brain

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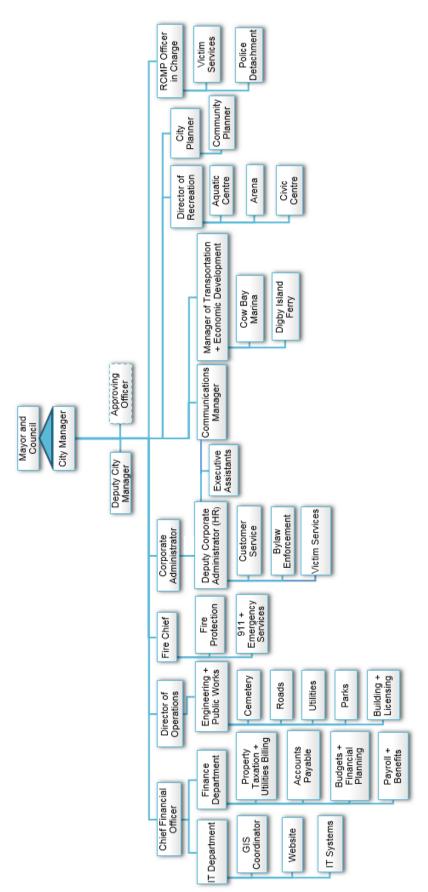
2020 City Council Schedule

January 13th Monday 27th Monday	February 10th Monday 24th Monday	March 9th Monday 23rd Monday	April 6th Monday 27th Monday
May 11th Monday 25th Monday	June 8th Monday 22nd Monday	July 20th Monday	August 24th Monday
September 14th Monday	October 5th Monday 26th Monday	November 9th Monday 23rd Monday	December 7th Monday

*Please note that this schedule may be impacted by the current COVID-19 pandemic. Please see our website for notice of adjusted procedures and other changes.



Organizational Chart: Ruper City of Prince



If you have any feedback on the services you receive, please feel free to contact City Hall by: The City of Prince Rupert has approximately 259 full and part time staff who perform a range of unctions for our municipality. We pride ourselves on improving services in our community. **Phone:** (250) 627 1781

Email: cityhall@princerupert.ca

Regular Mail: 424 3rd Avenue West Prince Rupert, BC V8J 1L7



Get to know us...

Governance + Administration



The City's Administration Department ensures the continuity of service provision throughout Prince Rupert, and implements policy at the direction of Mayor and Council. In addition, Administration staff prepare bylaws, develop and review contracts, communicates to the community, provide human resource support to all departments, and advocate for local needs with other levels of Government.

In their roles as your Mayor and Council, our elected officials also hear concerns and requests from the community, and participate in a number of committees relating to important local issues.

Budget + Finance



The City of Prince Rupert's Finance department prepares and manages the City's budget, and other financial matters, including support for City administration on policy matters, internal controls, contract negotiations, insurance and risk management. Finance staff also report to Council on any variances to the budget throughout the year, prepare financial reports, and oversee the preparation of the Annual Financial Report and Statements.

Want to know more about what the future holds? The City's Finance Department has developed a Financial Plan Document that addresses many of the details you may be looking for. This report is available online on the City's website or at City Hall.

Operations (Public Works)



The primary role of the City's Operations department is to plan for and oversee the maintenance and renewal of our infrastructure including:

- The municipal roads and street network, including street lights, traffic signs, bridges, sidewalks and pathways
- The potable water supply and distribution system
- Liquid waste management
- Solid waste collection and disposal
- City parks and playgrounds
- Thé Fairview Cemétery

In addition, the Operations Department also oversees the bylaw enforcement function for the City.

Recreation + Community Services



The Recreation and Community Services Department focuses on community health, wellness and maintaining an exceptional quality of life for all residents.

The Department provides recreation services throughout the community through field bookings, and at the Recreation Complex including the community pool, Fitness Centre, Arena, gymnasiums and more. In addition, the facilities offer a variety of meeting rooms and event spaces, which regularly hosts community sporting events, local craft fairs, Halloweenfest, and more.

Emergency, Police + Victim Services



The City's emergency services includes the City's Fire Department, RCMP and Victim Services. Each day, our community's first responders go to a variety of emergency and non emergency calls. Emergency 911 dispatch services are provided through the local Fire Department, which patches through calls for local fire and ambulance. In addition, emergency personnel provide a prevention-focused function—with programs like D.A.R.E, Fire Prevention Week, and domestic violence prevention programming through RCMP Victim Services.

Our local RCMP also provides a Coastal Policing Unit servicing to area First Nations as well as the District of Port Edward and all rural areas from the Alaska border to Klemtu, including Highway 16 half way to Terrace.

Economic Development



The City's Economic Development Office works to make Prince Rupert and the surrounding area the premier location for new business ventures. As the community's lead economic development agency, staff work with businesses to facilitate growth, expedite local, national and international business investment opportunities, collaborate with all levels of government and promote sustainable economic growth.

A primary focus of the Economic Development Office in recent years has been the redevelopment of Watson Island, but also administration of programs to support small business, including Love Prince Rupert and the Business Façade Improvement Program.

Planning, Building, + Development Services



The Planning and Development Services Departments at the City oversee building maintenance, building permits, land use applications (such as rezoning, variance, and, property information, and trade/business licenses), as well as the administration of cemetery services.

Alongside the work of our planning and development services staff are our building inspectors, who provide inspections to ensure that when work is done on the buildings where we live, work and play, it is done safely. Additionally, this Department looks after the care and maintenance of the City's various civic buildings.

Want to know more?

To contact our City
Departments and to learn
more about available
programs and services,
check out:

www.princerupert.ca





And Like and Follow us on Facebook and Twitter



Major 2019 Goals We've Met



Obtained grant funding for water treatment

In 2018, the City applied for grant funding through the Provincial and Federal governments to complete the final phase of the water project—the replacement of one of the two submarine water transmission lines that run below Fern Passage, and the development of a new water treatment facility. This funding was awarded through the Investing in Canada Infrastructure Program, and the City is now working with Provincial partners on conducting value engineering for the project. Value engineering is a process that helps to ensure that major infrastructure projects are completed with the lowest impact to taxpayers, without sacrificing the functionality of the facility.



Offset property tax rate with diversified revenues

A major aim of Mayor and Council as well as City administration has been to offset the property tax rates for residential and commercial rate payers by bringing in new revenues. In 2019, the City obtained new revenue streams through the Altagas project, as well as revenues transferred from Prince Rupert Legacy Inc. from leases on Watson Island. These sources enabled the City to approve a 2% decrease to the property tax rate in 2019.



Oversaw continued redevelopment & environmental compliance on Watson Island

Following the removal of all pulping chemicals and pulp mill infrastructure from the island, the redevelopment of the former pulp mill site has followed a phased approach. As new tenants come on site, remediation efforts are conducted in the area they plan to occupy—with the City reporting to the Ministry of Environment on progress, and ensuring that we work to meet provincial permitting requirements and environmental standards.



Traffic Calming & Roadway Improvements

In 2019, the City was able to complete approximately 7 km of capital paving works. In addition, following advocacy with the Provincial Ministry of Transportation and Infrastructure, pedestrian safety improvements were installed at the corner of 2nd Avenue West and 3rd Street. The City has also been slowly replacing the decorative street lights in the downtown core for improved visibility.





Completed Redesign Rupert 2030 Vision with community partners

A main concern of Prince Rupert residents has been the need for a fulsome and 'all hands on deck' approach to community revitalization, following a decade or more of economic downturn. That need is why in 2019, the City of Prince Rupert, Community Futures, the Port of Prince Rupert, DP World, Ridley Terminals and Ray-mont Logistics partnered on the Redesign Rupert visioning process with community stakeholders, culminating in a December presentation and final Vision document. The Redesign process also produced a Labour Market Study, and a Recruitment and Retention strategy and brand to be launched at a later date. Due to current circumstances, we now recognize that many of these ambitious goals and projects may be on hold for awhile, while we regroup as a society from the impacts of a global pandemic. That said, we are encouraged by the level of partnership and collaboration that this process sparked throughout the community—and know that it echoes our potential for resilience through the days ahead.



Finalized dam construction specifications & contract

The replacement of the City's 100 year old dam has been the main priority of the City's Operations Department for the past few years, with the project continuing into 2020. The replacement of this asset is vital to securing the City's potable water supply for generations to come—and began with the construction of a road, and replacement and burial of the water supply main. In 2019, the City worked to finalize all construction specifications and complete a contract with the firm that will be undertaking the work in 2020.



Ordered a dual bay garbage truck with recycling capacity

With the planned opening of a new landfill cell looming on the 2020-2021 horizon, the City is looking to ensure that we can divert recyclables from our landfill moving forward. To this end, the City's order of a new garbage truck in 2019 will provide the City the capacity to move forward with a recycling program following the delivery of the truck in 2020 and acceptance to the Recycle BC program that supports municipal recycling pick up.



Ensured continued access to Rushbrook

In collaboration with Canfisco, the City of Prince Rupert has seized the opportunity to lease the smaller warehouse section of the Rushbrook Canfisco site as part of the continued lease of the Rushbrook boat launch, with a sublease of the warehouse to Prince Rupert Gymnastics proceeding in 2020.

The above were goals identified across many of the City's Departments last year. To improve engagement with the City's Annual Report, this year we have revised the format to provide a more readable and summarized version of City operations.





In 2019, the City's recreation facilities underwent a number of key improvements. These improvements included the initiation of a boiler replacement to increase facility energy efficiency—a two year project that will be completed in 2020. In addition, ventilation upgrades were made to the Jim Ciccone Civic Centre Arena ammonia plant, and there were disinfection and pH system replacements in the Earl Mah Aquatic Centre. Finally, inter-community collaboration enabled a new youth lounge to provide a safe space for youth to spend time after school (which includes pool and foosball tables—pictured right). This project was completed with support from Northern Health's IMAGINE grant program, as well as donations from Northern Savings Credit Union and the Prince Rupert Library.





Fire Department Industrial Training + Equipment Upgrades

Last year, alongside continued programming in fire prevention and emergency response calls, the City's Fire Department focused on improved capacity to respond to industrial fires. This was accomplished through industrial firefighting training in collaboration with Altagas, as well as the purchase of two specialized ground monitors which could be operated unmanned, and offer greater reach and versatility to help fight larger structure fires. These ground monitors were purchased with a grant from Pembina.



RCMP Policing + Service Statistics

In 2019, the local RCMP continued efforts in enhancing road safety, conducting 144 checkstops and increasing overall impaired driving enforcement. The detachment also continued to target crime reduction, focusing on repeat offender management through curfew checks and breach investigations.. In addition, a number of proactive drug investigations were completed targeting local drug dealers. These investigations resulted in a number of sizable seizures of various drugs, prescription medications, cash and illegal firearms. The majority of these investigations are still before the courts.

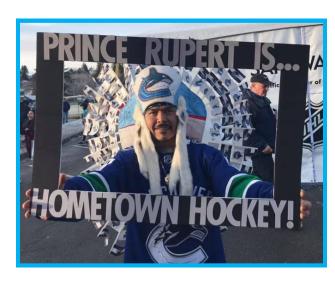
Another focus of the detachment has been to address domestic violence. Police Based Victim Services received 475 referrals in 2019 compared to 243 referrals in 2018; Additional grant funding of \$13,500 for programs and services were provided to Prince Rupert in 2019, and going forward, Victim Services continues to advocate for the rights of victims and survivors of crime with several new initiatives planned for 2020.





Hosted Rogers Hometown Hockey event

Although not originally listed among the City's goals for 2019, the selection of Prince Rupert as a location on the 2019 Roger's Hometown Hockey Tour was a welcome surprise. The multi-day event, culminating in a live broadcast of an NHL game, brought hundreds of residents and regional travelers to the parking lot of the Recreation Complex to celebrate all things hockey, and all things Prince Rupert. Staff and community members did their best to show the crews from Rogers and the viewers at home our hometown pride, and the event was a great success.





Water Quality Testing + Monitoring

In 2019, in cooperation with Northern Health, the City completed a water quality testing program in residences for metal leaching from home plumbing. This work was completed alongside public information materials launched in 2018, describing the City's existing water quality and steps being taken to improve it. The City also continued an increased testing regime for cryptosporidium and giardia In 2019. In addition, last year the City also began updating our Emergency Water Plan, with the Plan anticipated to be finalized in 2020.



Support for Local Business + Local Attraction and Retention

The City's Economic Development Office runs and participates in a number of programs intended to benefit the local economy. Through 2019, the Economic Development Office has continued to support local businesses through the administration of the Love Prince Rupert program and Façade Improvement Program—both sponsored by Northern Development Initiative Trust.

In addition, in 2019 this department also participated in the development of both regional and local attraction and retention

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campaigns. Although launches originally planned for 2020 are currently delayed, these projects are anticipated to continue in the coming years.



Infrastructure Investments

\$500,000 in roads

7 km of road paving

\$388,000 for new garbage truck

\$550,000 towards a boiler replacement at the Recreation Complex

Completed airport ferry refit

Finished west berm expansion at landfill

212 metres of sewer main replacement

230 metres of storm main replacement

260 metres of water main replacement

\$23 million water treatment grant awarded

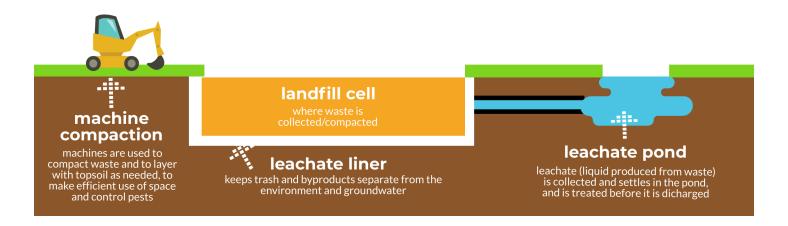


Continuing Objectives



Beginning work on the new cell at the local landfill

The City's existing landfill is nearing full capacity, with the recent expansion of the West Berm conducted to intake waste in the interim while a new cell is built. As part of that work, a leachate lagoon will also begin construction in 2020. To fund the completion of the new cell, the City is proposing to take a loan in 2020 of \$10 million. Council has selected to use the Alternative Approval Process to obtain approval from residents for this essential borrowing, which will likely begin in the summer of 2020 so that the project can begin as soon as possible, subject to potential delays based on the current pandemic.





Continuation of the dam replacement, engineering for a water treatment facility and submarine line

The initiation of dam construction will begin in early 2020, with parameters in place to allow the work to continue despite the ongoing COVID-19 pandemic. This event will impact construction timelines, however the City will continue to oversee the project's completion—as a new dam is essential to safely provide Prince Rupert's potable water for the next 100 years.



Continued advocacy for Northern revenue supports

Now, more than ever, the City will be seeking supports from other levels of Government so that we can act on necessary infrastructure renewal projects without over-burdening our commercial and residential rate payers. One of our major pushes has been for the signing of a permanent Resource Benefits Agreement for the Northwest—mirroring agreements found in Northeast BC and elsewhere. This would see a portion of Provincial tax collected from regional industry transferred to the communities that provide both the infrastructure and workers to regional industries. Payments were made in 2019 and 2020, and we continue to advocate for this to be a recurring payment program.





Continued work towards the development of a new RCMP station

The City has been in regular contact with our local RCMP surrounding the identification of an appropriate location for their new station. Once a suitable location has been decided, this information will be provided to the community. In 2021, the City will seek approval for an additional 25 year loan to complete this important project.



Continued advocacy for longterm homelessness supports

The City advocated throughout 2019 with BC Housing and other levels of Government for improved supports for our local homeless population. This includes provisioning of a long-term shelter space that offers not only a space for people to sleep, but day programming that can support improved health and wellness outcomes for our most at-risk. This work has continued in 2020, with the Province making announcements regarding both temporary and permanent supportive housing developments in May of 2020.



Strategies around economic recovery post-COVID 19

The City is currently in the process of seeking to better understand our role in the COVID-19 pandemic. To that end, the City's Economic Development Office has partnered with Tourism Prince Rupert and the Prince Rupert and District Chamber of Commerce on a Small Business Recovery Task Force to jointly develop recovery strategies. In addition Economic Development staff have also partnered with Community Futures to set up a helpline dedicated to connecting local businesses with available supports and financing options.



Continuation of Rupert's Landing Joint Waterfront Project

As per the announcement made at the Redesign Rupert 2030 Vision event in December, City staff are continuing to work with Gitxaala on the redevelopment of Prince Rupert's waterfront in the area surrounding Kwinitsa Station. More information on this project will be shared as initiatives progress in 2020.



McBride Sport Court Improvement Project

Upgrades, including resurfacing and seating improvements are planned for the McBride Street Sport Court in 2020, anticipated to be completed by the Fall.





Asset Management + Succession Planning

Across all departments, the City is aware of the need to replace our critical assets—which includes both physical infrastructure and key personnel. As such, the City will be conducting several infrastructure assessments in 2020 as part of ongoing asset management planning—including a storm management plan for the industrial site, mapping of a significant portion of the City's sewer system, and ongoing work to map assets in our municipal Geographic Information System (GIS). Additionally, we will continue to conduct outreach and advertise for vacant positions in surveying and engineering, and conduct succession planning internally in our departments.



Updating City Procedures + Bylaws, including the OCP

The City has been progressively updating our policies to reflect the current and projected needs of the community and our organization. Policy changes are being made to amend existing bylaws and corporate policies, a process which will continue into 2021 and 2022.

These improvements include the renewal of the Official Community Plan, the City's primary bylaw governing land use. Public consultations for the OCP began in January/February of 2020, with the City's planning consultant looking to adjust the engagement strategy going forward to accommodate the need for physical distancing. Additional opportunities for input will continue through 2020, with renewal of the OCP, Zoning Bylaw, and Development Permit Guidelines likely carrying forward into 2021.



There's an app for that!



The City of Prince Rupert has a mobile application where you can sign up for notifications on traffic disruptions and other service notifications, information on events, City policies, locations of interest in the community, and other information. **Download it for free from your app store today!**

Find it here:









2019 IN PHOTOS



Pembina made significant progress in developing their propane facility on Watson Island in 2019. The additional tax and lease revenues collected on Watson Island are helping to contribute to the City's upcoming major investments in critical infrastructure replacement.



In 2019 the City of Prince Rupert signed Memorandums of Understanding with the neighbouring First Nations of Metlakatla, Lax Kw'alaams, and Gitxaala to agree to work on shared interests in our area.



The Crow's Nest Lodge supportive housing complex on Park Avenue opened in 2019, thanks to funding from the Provincial government and the North Coast Transition Society, who operate the facility. The City provided the land for the facility, and is pleased to see this and other investments being made into homelessness supports in the community.



2019 also saw the completion of the Tsunami Study and an emergency "High Ground Hike" event that highlighted to the community the route to the City's Emergency muster station at the Recreation Complex. Hundreds of local school kids participated in the event.



In December, the City and partners at Redesign Rupert made a presentation of the designs developed with community input throughout a multi-year consultation process. At the event, the City and Gitxaala also announced intention to partner on a waterfront development in the area surrounding Kwinitsa Station.





Excerpt from Community Charter

Annual municipal report

- 98 (1) Before June 30 in each year, a council must
 - (a) prepare an annual report;
 - (b) make the report available for public inspection under section 97; and,
 - (c) have the report available for public inspection at the meeting required under section 99.
 - (2) The annual report must include the following:
 - (a) the audited annual financial statements referred to in section 167 (4) for the previous year;
 - (b) for each tax exemption provided by a council under Division 7 [Permissive Tax Exemptions] of Part 7 [Municipal Revenue], the amount of property taxes that would have been imposed on the property in the previous year if it were not exempt for that year;
 - (c) a report respecting municipal services and operations for the previous year;
 - (d) a progress report respecting the previous year in relation to the objectives and measures established for that year under paragraph (f);
 - (e) any declarations of disqualification made under section 111 [application to court for declaration of disqualification] in the previous year, including identification of the council member or former council member involved and the nature of the disqualification;
 - (f) a statement of municipal objectives, and the measures that will be used to determine progress respecting those objectives, for the current and next year; and,
 - (g) any other information the Council considers available.





CARLYLE SHEPHERD & CO. CHARTERED PROFESSIONAL ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council City of Prince Rupert

Opinion

We have audited the financial statements of the City of Prince Rupert, which comprise the consolidated statement of financial position as at December 31, 2019, the consolidated statements of operations, changes in net financial assets, cash flows and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the City of Prince Rupert as at December 31, 2019 and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit.

Responsibilities of Management and Council for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal controls as management determines are necessary to enable the preparation of financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless conditions exist that do not allow for the going concern basis to be used.

Mayor and Council are responsible for overseeing the City's financial reporting process.

Prince Rupert, BC May 25, 2020

COQUITLAN

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PRINCE RUPERT

SMITHERS

TERRACE





Statement A

City of Prince Rupert

Consolidated Statement of Financial Position December 31

December 31				
		<u>2019</u>		2018
Financial Assets				
Cash and Cash Equivalents	\$	48,681,908	\$	33,045,234
Taxes Receivable (Note 2a)		1,316,654		2,209,576
General Receivables (Note 2b)		1,705,265		2,574,243
Deposit-Municipal Finance Authority (Note 3)		204,513		199,858
Land Inventory Held for Resale (Note 4)		9,032,325		8,169,386
Loans to Prince Rupert Airport Authority (Note 5)	_	6,889,586	-	7,259,514
	\$	67,830,251	_\$_	53,457,811
Liabilities				
Accounts Payable and Accrued Liabilities (Note 6a)	\$	11,327,688	\$	11,501,733
Deferred Revenue (Note 6b)		7,798,206		7,161,911
Landfill Closure Cost (Note 9b)		4,734,000		4,234,000
Reserves - Municipal Finance Authority (Note 3)		204,513		199,858
Loans Payable (Schedule 11 and Note 7)		1,987,371		806,527
Debenture Debt (Schedule 12 and Note 7)		7,105,959		7,635,379
	\$	33,157,737	_\$_	31,539,408
Net Financial Assets (Statement C)	\$	34,672,514	_\$_	21,918,403
Non-financial Assets				
Tangible Capital Assets (Schedule 3 and Note 1c)	\$	80,175,014	\$	77,518,342
Investment in City West Cable & Tel. Corp. (Schedule 4 and Note 8)		39,072,763		36,891,763
Inventory (Note 1d)		608,647		539,951
	\$	119,856,424	_\$_	114,950,056
Surplus and Equity (Statement B)	\$	154,528,938	\$	136,868,459
City Position				
Accumulated Operating Surplus (Schedule 1)	\$	25,296,158	\$	20,961,142
Bylaw and Statutory Reserve Funds (Schedule 2)		15,667,540		7,395,351
Investment in City West Cable & Tel. Corp. (Schedule 4 and Note 8)		39,072,763		36,891,763
Investment in Tangible Capital Assets (Schedule 5)		74,492,477		71,620,203
Net Position (Statement B)	\$	154,528,938	\$	136,868,459

Corinne Bomben, CPA, CA Chief Financial Officer

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Statement B

City of Prince Rupert

Consolidated Statement of Operations For The Year Ended December 31

	Unaudited 2019 Budget		2019 <u>Actual</u>	2018 <u>Actual</u>	
Revenues					
Taxes (Net) (Schedule 6)	\$	21,907,000	\$ 21,839,994	\$ 19,775,574	
Sale of Services (Schedule 7)		11,837,000	11,710,025	11,253,089	
Services Provided to Other Government		83,000	86,150	83,490	
Government Transfers (Schedule 8)		13,846,000	11,638,765	6,218,553	
Fees, Permits, Licenses and Fines (Schedule 9)		495,000	549,073	1,146,161	
Investment Income		150,000	755,729	425,994	
City West Cable & Tel. Corp.		5.0	2,781,000	994,000	
Prince Rupert Legacy Inc.		H	7,360,762	3,712,018	
Miscellaneous Revenues (Schedule 9)		4,566,000	1,075,332	 940,966	
Total Revenue	\$	52,884,000	\$ 57,796,830	\$ 44,549,845	
Expenses					
Protection to Persons and Property	\$	10,326,200	\$ 9,819,449	\$ 10,167,184	
Water, Sewage and Solid Waste		6,022,020	6,307,455	5,170,258	
Roadways and Transportation		6,946,950	7,181,226	5,813,308	
Recreation and Culture		5,941,900	6,067,015	5,987,429	
General Government		5,032,900	5,623,590	5,629,837	
Other		354,050	332,080	 304,798	
Total Expenses (Schedule 10)	\$	34,624,020	\$ 35,330,815	\$ 33,072,814	
Revenue Over Expenditure Before Amortization	\$	18,259,980	\$ 22,466,015	\$ 11,477,031	
Amortization of Tangible Capital Assets	\$	=:	\$ (4,726,605)	\$ (3,147,683)	
Gain (Loss) on disposition of Tangible Capital Assets	\$	-	\$ (78,931)	\$ -	
Revenue Over Expenditure	\$	18,259,980	\$ 17,660,479	\$ 8,329,348	
Opening City Position	\$	136,868,459	\$ 136,868,459	\$ 128,539,111	
Closing City Position (Statement A)	\$	155,128,439	\$ 154,528,938	\$ 136,868,459	





Statement C

City of Prince Rupert

Consolidated Statement of Changes in Net Financial Assets For The Year Ended December 31

		2019 <u>Actual</u>	2018 <u>Actual</u>
Revenue Over Expenditure (Statement B)	\$	17,660,479	\$ 8,329,348
Acquisition of Tangible Capital Assets (Schedule 1 & 3)		(7,462,208)	(11,509,284)
Amortization of Tangible Capital Assets		4,726,605	3,147,683
Gain on sale of Tangible Capital Assets		78,931	=
City West Cable and Tel. Corp. (Increase)/Decrease in Equity		(2,181,000)	(594,000)
Change in Inventory	_	(68,696)	 39,199
Change in Net Financial Assets	\$	12,754,111	\$ (587,054)
Net Financial Assets at Beginning of Year	\$	21,918,403	\$ 22,505,457
Net Financial Assets at End of Year	\$	34,672,514	\$ 21,918,403





Statement D

City of Prince Rupert

Consolidated Statement of Cash Flows For The Year Ended December 31

		2019			2018
Operating Activities					
Revenue Over Expenditure	\$	17,660,479		\$	8,329,348
Non-cash Items					
Amortization		4,726,605			3,147,683
Gain on disposition of Tangible Capital Assets		78,931			(**)(
City West Cable & Tel. Corp		(2,781,000)			(994,000)
Taxes Receivable		892,922			(453,877)
General Receivables		868,978			3,448,626
Land inventory held for resale		(862,939)			111,560
Inventory		(68,696)			39,199
Accounts Payable and Accrued Liabilities		(174,045)			588,453
Deferred Revenue		636,295			1,100,848
Landfill Closure Costs	15	500,000	-		=
Cash Provided by Operating Activities	\$	21,477,530	_	\$	15,317,840
Financing Activities					
Equipment and Short Term Loans	\$	1,600,000		\$	_
Repayment (Loans) from Prince Rupert Airport Authority	· ·	369,928			357,025
Principal Repayments		(948,576)			(752,441)
Cash provided by/(applied to) Financing Activities	\$	1,021,352		\$	(395,416)
Investing Activities		(7.400.000)			(11.500.001)
Tangible Capital Assets Additions	\$	(7,462,208)		\$	(11,509,284)
City West Cable & Tel. Corp. Loan Repayment	\$	600,000	-	2	400,000
Cash Provided by/(applied to) Investing Activities		(6,862,208)	-	\$	(11,109,284)
Increase/(Decrease) in Cash and Cash Equivalents	\$	15,636,674		\$	3,813,140
Cash and Cash Equivalents at Beginning of Year	8	33,045,234	-		29,232,094
Cash and Cash Equivalents at End of Year	\$	48,681,908		\$	33,045,234





City of Prince Rupert

Notes to the Consolidated Financial Statements December 31, 2019

1) Significant accounting policies

a) Basis of presentation

It is the Municipality's policy to follow accounting principles generally accepted for British Columbia Municipalities and to apply such principles consistently. These consolidated statements include the operations of the General, Water, Sewer, Solid Waste, Capital & Reserve Funds, Prince Rupert Legacy Inc. and City West Cable & Telephone Corp. They have been prepared using guidelines issued in the CPA Canada Public Sector Accounting Handbook.

b) Revenue and expenses recognition

The accrual method for reporting revenues and expenditures has been used.

Revenues are normally recognized in the year in which they are earned and measurable.

Government transfers are recognized in the financial statements as revenue in the period in which the eligibility criteria have been met and reasonable estimates of the amounts can be made. Transfers received for which the expenditures have not yet been incurred are reported as deferred revenue.

Deferred revenue includes grants, contributions and other amounts received from third parties which are specifically designated and the expenditures have not yet been incurred.

c) Tangible capital assets

Tangible capital assets are reported at cost. Donated assets are reported at fair market value at the time of donation. Tangible capital assets are amortized using the straight-line method as follows:

		rs	
Buildings and Improvements	5	to	50
Equipment	5	to	20
Infrastructure	25	to	100

d) Inventory

Inventory is reported at average cost.

e) Estimates

The preparation of financial statements in accordance with CPA Canada Public Sector Accounting Standards requires management to make estimates and assumptions that affect the amounts reported. Actual results could differ from those estimates





City of Prince Rupert

Notes to the Consolidated Financial Statements December 31, 2019

f) Reporting entity

The City's reporting entity includes the municipal government and entities that are either controlled or owned by it. All controlled entities are fully consolidated on a line-by-line basis except for government business enterprises.

Government business enterprises are consolidated on a modified equity basis. Under the modified equity basis, accounting policies are not adjusted to conform to the City's, inter-organizational transactions and balances are not eliminated and the City recognises annual earnings or losses in its statement of operations with a corresponding increase or decrease in the investment. Any distributions reduce the carrying value of the investment.

The City's reporting entities include:

Prince Rupert Legacy Inc. Controlled Entity 100%
City West Cable & Telephone Corp. Government Business Enterprise 100%

g) Financial instruments

The City's financial instruments consist of cash, taxes and accounts receivable, accounts payable, accruals and deferred revenue, capital leases and debenture debt. It is management's opinion that the City is not exposed to significant interest, currency or credit risk arising from these financial instruments. The fair value of these financial instruments approximate their carrying value.

2) Receivables

a) Taxes receivable	<u>2019</u>			<u>2018</u>
Current	\$	618,174		\$ 1,345,339
Arrears		444,625		565,660
Tax sale properties		253,855		298,577
Net Taxes Receivable	\$	1,316,654		\$ 2,209,576
b) General receivables		<u>2019</u>		<u>2018</u>
General receivables	\$	1,709,548	;	\$ 2,582,175
Allowance for doubtful accounts	102	(4,283)	<u> </u>	(7,932)
Net general receivables	\$	1,705,265	7	\$ 2,574,243





City of Prince Rupert

Notes to the Consolidated Financial Statements December 31, 2019

3) Municipal Finance Authority reserve and deposit

The City issues its debt instruments through the Municipal Finance Authority. As a condition of these borrowings, a portion of the debenture proceeds are withheld by the Municipal Finance Authority as a debt reserve fund. The City also executes demand notes in connection with each debenture whereby the Municipality may be required to loan certain amounts to the Municipal Finance Authority.

4) Land inventory held for resale

The Watson Island land property value is reported at the gross value of the property taxes owing when it was acquired through tax sale in 2008 plus \$3 million of remediation costs incurred to prepare the island for resale, less \$0.95 million for 35 acres leased out. Management believes current market value exceeds net book value. There is approximately \$2 million owing to the Ministry of Education and BC Assessment Authority that is included in accounts payable.

5) Loans to Prince Rupert Airport Authority

some as an investigation region. In tradem. Administration of the contract of		<u>2019</u>	<u>2018</u>
From Municipal Finance Authority (MFA) (Details per Schedule 7)	\$	5,689,482	\$ 5,972,456
From Prince Rupert Legacy (Payments include interest at 2.5% per annum, secured by mo	e on Airport Lands)		
\$24,080 due January 28 and July 28 each year with a final payment on January 28, 2031	\$	479,185	\$ 514,775
\$16,054 due April 6 and October 6 each year with a final payment on April 6, 2031		319,457	343,184
\$9,030 due June 20 and December 20 each year with a final payment on June 20, 2031		179,694	193,041
\$10,033 due February 28 and August 28 each year with a final payment on August 28, 2032		221,768	236,058
	\$	1,200,104	\$ 1,287,058
Total loans to Prince Rupert Airport Authority	\$	6,889,586	\$ 7,259,514





City of Prince Rupert

Notes to the Consolidated Financial Statements December 31, 2019

6) Accounts payable, accrued liabilities and deferred revenue

		<u>2019</u>		<u>2018</u>
a) Accounts payable and accrued liabilities				
Trade payables	\$	2,847,847		\$ 2,984,385
Accrued liabilities		1,408,219		1,454,980
Accrued interest payable - MFA		68,359		14,565
Taxes due to other governments		2,190,508		2,148,429
Salaries, wages, other payroll payables		4,731,369		4,562,193
Holdbacks and deposits	y	81,386	-	337,181
	\$	11,327,688	_	\$ 11,501,733
b) Deferred revenue	·	**	100	
Prepaid taxes	\$	1,185,054		\$ 1,197,603
Deferred revenue - PR Legacy		4,122,952		3,312,066
Other deferred revenue	<u></u>	2,490,200	_	2,652,242
	\$	7,798,206	_	\$ 7,161,911

7) Debenture debt and loans payable

Debenture debt and loans are with the Municipal Finance Authority and are being repaid in accordance with approved bylaws and agreements.

8) Investment in City West Cable & Telephone Corp.

Financial information for the Company as at December 31 is as follows

	<u>2019</u>	<u>2018</u>			
Assets	\$ 56,349,000	\$ 57,027,000			
Liabilities to Arms-length parties	\$ 17,277,000	\$ 20,136,000			
Net Income	\$ 2,781,000	\$ 994,000			

9) Commitments and contingencies:

a) Pension information

The City and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2018, the plan has about 205,000 active members and approximately 101,000 retired members. Active members include approximately 40,000 contributors from local governments.





City of Prince Rupert

Notes to the Consolidated Financial Statements December 31, 2019

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry- age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The City of Prince Rupert paid \$1,375,323 (2018- \$1,327,692) for employer contributions while employees contributed \$1,167,658 (2018- \$1,116,812) to the plan in fiscal 2019.

The next valuation will be as at December 31, 2021, with results available in 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

b) Landfill closure costs

The City is responsible for closing the landfill in accordance with Ministry of Environment regulations. Phase 1 and 2 East are now exhausted. Management estimates that Phase 1 and 2 West will extend the life of the landfill capacity to 2021. The closure costs have been fully accrued based on the latest landfill closure plan.

c) Third party claims

The City has various lawsuits and claims pending by and against it. It is the opinion of management that the determination of these claims will not materially affect the financial position or the operating results of the City.

10) Subsequent event

Subsequent to year-end, there was a global outbreak of COVID-19 (coronavirus) that has significantly disrupted the world economy. The impact of COVID-19 on the City of Prince Rupert operations is as yet undeterminable but may result in taxpayers' inability to remit taxes and fees for services as they become due. This will negatively impact the City's cash flow. The Province of British Columbia has provided local governments the ability to borrow from internal capital reserve funds to mitigate this risk. The City will utilize these reserves should it be necessary.





Schedule 1

City of Prince Rupert

Operating Funds and Surplus Allocation For The Year Ended December 31

Fund	_	General	 Water	Water Sewer Solid Waste Prince Rupert Legacy Inc.		2019 Total		 2018 Total		
Operating Results										
Revenue	\$	41,299,592	\$ 3,248,557	\$	2,622,879	\$ 3,265,040	\$ 7,360,762	\$	57,796,830	\$ 44,549,845
Expenditure (Exclude Tangible capital assets)		29,023,360	 2,401,018		1,184,158	 2,722,279			35,330,815	 33,072,814
	\$	12,276,232	\$ 847,539	\$	1,438,721	\$ 542,761	\$ 7,360,762	\$	22,466,015	\$ 11,477,031
Add /(Less)										
Additions to Tangible capital assets	\$	(4,413,535)	\$ (1,025,342)	\$	(496,776)	\$ (813,137)	\$ (713,418)	\$	(7,462,208)	\$ (11,509,284)
Tangible capital assets funded by operations			=		-	-			-	2,278,691
New Equipment Loan from MFA		450,000	-		1-1	-	-		450,000	-
Debt payment and Actuarial Adjustments		(645,828)	=		(19,774)	-	12		(665,602)	669,750
Bylaw and Statutory Reserve Interest Income		(305,700)	=			-			(305,700)	(150,224)
Prince Rupert Legacy Dividend		2,600,000	-		-	-	(2,600,000)		-	-
City West Cable & Tel. Corp Loan Repayment		600,000	-		1-1	_			600,000	400,000
City West Cable & Tel. Corp (Income)/Loss		(2,781,000)	2		101	<u>=</u>	100		(2,781,000)	(994,000)
Transfer (to)/ from Reserves (Schedule 2)		(7,795,968)	(55,094)		(52,174)	(63,253)			(7,966,489)	164,284
	\$	(12,292,031)	\$ (1,080,436)	\$	(568,724)	\$ (876,390)	\$ (3,313,418)	\$	(18,130,999)	\$ (9,140,783)
Total Operating Surplus/(Deficit)	\$	(15,799)	\$ (232,897)	\$	869,997	\$ (333,629)	\$ 4,047,344	\$	4,335,016	\$ 2,336,248
Balance forward Surplus/(Deficit)		8,679,330	2,417,346		4,046,840	 805,694	 5,011,932		20,961,142	18,624,894
Accumulated Surplus/(Deficit)	\$	8,663,531	\$ 2,184,449	\$	4,916,837	\$ 472,065	\$ 9,059,276	\$	25,296,158	\$ 20,961,142
Surplus Allocation										
Unappropriated Surplus	\$	1.069.489	\$ 2.184.449	\$	3.390.837	\$ 352,065	\$ 3,237,276	\$	10,234,116	\$ 6.247.039
Restricted Land Surplus		7,409,042	-		-	-			7,409,042	6,546,103
2020 Appropriated Surplus		185,000	=		1,526,000	120,000	5,822,000		7,653,000	8,168,000
ACCUSTORING ON AN ASSESS PRODUCTION OF TRANSPORTS	\$	8,663,531	\$ 2,184,449	\$	4,916,837	\$ 472,065	\$ 9,059,276	\$	25,296,158	\$ 20,961,142
						The state of the s				

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Schedule 2

City of Prince Rupert

Statement of Bylaw and Statutory Reserve Fund Balances December 31, 2019

								RESERVE ALLOCATION						
	Орег	ning Balance	Inter	rest/Income	Transfer /from Other Funds	<u>Year</u>	End Balance		2020 Budget Appropriation		appropriated Reserve		r End Balance	
BYLAW & OTHER RESERVES														
General Reserves	\$	3,639,663	\$	89,537	\$ 891,822	\$	4,621,022	\$	400,000	\$	4,221,022	\$	4,621,022	
Public Work Equipment Reserves		998,460		24,562	(131,824)		891,198		199,000		692,198		891,198	
Ferry Maintenance Reserves		456,204		11,223	(450,000)		17,427		Ħ		17,427		17,427	
NCPG Reserve (Schedule 13)		-		127,444	7,771,000		7,898,444		1,285,000		6,613,444		7,898,444	
Water Asset Management Reserve		71,511		1,759	55,094		128,364		-		128,364		128,364	
Sewer Asset Management Reserve		98,917		2,433	52,174		153,524		.=		153,524		153,524	
Solid Waste Asset Management Res.		120,466		2,963	 63,253		186,682		¥		186,682		186,682	
Total Bylaw & Other Reserves	\$	5,385,221	\$	259,921	\$ 8,251,519	\$	13,896,661	\$	1,884,000	\$	12,012,661	\$	13,896,661	
STATUTORY RESERVES														
Capital Assets & Land Acquisition	\$	1,647,786	\$	40,536	\$ (290,260)	\$	1,398,062	\$	195,000	\$	1,203,062	\$	1,398,062	
Parkland Reserves		6,745		166			6,911		12		6,911		6,911	
Parking Space Requirements		140,789		3,464	-		144,253		-		144,253		144,253	
Cemetery Care Trust		214,810		1,613	 5,230		221,653	n			221,653		221,653	
Total Statutory Reserves	\$	2,010,130	\$	45,779	\$ (285,030)	\$	1,770,879	\$	195,000	\$	1,575,879	\$	1,770,879	
TOTAL RESERVES	\$	7,395,351	\$	305,700	\$ 7,966,489	\$	15,667,540	\$	2,079,000	\$	13,588,540	\$	15,667,540	

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Schedule 3

City of Prince Rupert

Consolidated Statement of Tangible Capital Assets December 31

	CAPITAL ASSETS										ACC		NET BOO	ALUE																		
	<u>Op</u> -	ening Balance	Α	dditions	<u>Disposals/</u> <u>Write-Downs</u>		Clo	osing Balance	Opening Balance		Amortization		<u>Disposals/</u> <u>Write-Downs</u>			Closing Balance		<u>2019</u>		<u>2018</u>												
Land	\$	8,254,786	\$	776,173	\$	œ	\$	9,030,959	\$	-	\$	· ·	\$	-	\$	-	\$	9,030,959	\$	8,254,786												
Buildings		11,917,045		118,597		10		12,035,642		7,289,660		487,184		101		7,776,844		4,258,798		4,627,385												
Equipment		8,372,678		1,596,549		(964,631)		9,004,596	96 5,522,188		662,821		662,821		662,821		662,82		662,821		8 662,821 (885,700)		(885,700)		(885,700)		5,700) 5,299,3			3,705,287		2,850,490
Infrastructure		108,801,202	_	4,970,889	(,614,935)		112,157,156	4	17,015,521	_	3,576,600	(1,614,935)		(1,614,935) 48,		-	63,179,970	-	61,785,681												
	\$	137,345,711	\$	7,462,208	\$ (2,579,566)	\$	142,228,353	\$ 59,827,369		\$ 4,726,605		\$ (2,500,635)		\$ 62,053,339		\$	80,175,014	\$	77,518,342												

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Schedule 4

City of Prince Rupert

City West Cable & Telephone Corporation Statement of Financial Position December 31

		2019		2018
ASSETS				
City West Cable & Telephone Corporation				
Investment	\$	1		\$ 1
Loan		18,632,762		19,232,762
Equity	-	20,440,000	<u>.</u>	17,659,000
	\$	39,072,763		\$ 36,891,763
		<u> </u>		
LIABILITIES AND EQUITY				
Equity, Beginning of Year	\$	36,891,763		\$ 36,297,763
Net Income of Corporation		2,781,000		994,000
Repayment of loan		(600,000)	4	(400,000)
Equity, End of Year	\$	39,072,763		\$ 36,891,763





Schedule 5

City of Prince Rupert

Statement of Changes in Investment in Tangible Capital Assets December 31

		<u>2019</u>		<u>2018</u>
Opening Balance	\$	71,620,203	\$	66,207,043
Loan for prior year assets taken out in 2019		1,150,000		=
Tangible Capital Assets Purchased By Operations		5,862,208		8,080,593
Debenture Debt Repayment		149,102		149,102
Actuarial Additions		97,344		88,385
Loan Repayment		419,156		242,763
Dispostion of Tangible Capital Assets		(78,931)		=
Amortization	4	(4,726,605)	_	(3,147,683)
Closing Balance	\$	74,492,477	\$	71,620,203



Schedule 6

City of Prince Rupert

Schedule of Tax Revenues For The Year Ended December 31

		Unaudited 019 Budget	2	019 Actual	2	018 Actual
Real Property Taxes						
Municipal Property Tax						
Residential	\$	7,025,000	\$	7,025,447	\$	7,114,928
Utilities		187,000		187,126		179,048
Major Industry		6,061,000		6,060,917		3,549,579
Light Industry		569,000		569,269		598,610
Business		4,801,000		4,801,129		4,760,590
Recreational		22,000		22,055		17,974
	\$	18,665,000	\$	18,665,943	_\$_	16,220,729
Less: Tax Sharing with District of Port Edward	\$	(1,275,000)	\$	(1,253,182)	\$	(878,978)
	\$	17,390,000	\$	17,412,761	\$	15,341,751
Special Payments						
Port Competitiveness Tax Grant	\$	1,741,000	\$	1,740,976	\$	1,695,206
Revenue Tax	\$	560,000	\$	523,033	\$	534,234
Specified Area Tax	\$	61,000	\$	60,951	\$	60,951
Payments in Lieu of Tax						
Federal Government Properties	\$	209,000	\$	185,331	\$	208,736
Prince Rupert Port Authority		1,564,000	\$	1,554,865		1,560,030
	\$	1,773,000	\$	1,740,196	\$	1,768,766
Grants in Lieu of Tax						
Provincial Government Properties	\$	166,000	\$	156,369	\$	166,336
BC Buildings Corp.		48,000		45,767		48,343
BC Housing Commission		100,000		89,850		91,524
BC Hydro and Power Authority		58,000		60,003		58,174
Insurance Corporation of BC	_	10,000		10,088		10,289
	\$	382,000	\$	362,077	_\$_	374,666
	\$	4,517,000	\$	4,427,233	\$	4,433,823
Net Tax Revenue	\$	21,907,000	\$	21,839,994	\$	19,775,574





Schedule 7

City of Prince Rupert

Schedule of Sale of Service Revenues For The Year Ended December 31

		Jnaudited 019 Budget	2	019 Actual	2	018 Actual
GENERAL FUND						
Protective Services (RCMP)	\$	24,000	\$	19,934	\$	27,779
Transportation Services						
Public Transit	\$	374,000	\$	302,149	\$	325,975
Airport Ferry		1,415,000		1,461,637		1,410,834
,	\$	1,789,000	\$	1,763,786	\$	1,736,809
Environmental Development Services						
Rezoning / Subdivision Services	\$	20,000	\$	18,990	\$	14,633
Parking		60,000	_	41,197	•	62,670
	\$	80,000	\$	60,187	\$	77,303
	-	, , , , , , , , , , , , , , , , , , , ,	1.	A-60 1 100000		and Programme
Public Health (Cemetery)	\$	102,000	\$	93,021	\$	91,082
Recreation and Cultural Services						
Civic Centre Rentals & Programs	\$	281,000	\$	289,281	\$	279,661
Swimming Pool	Ψ	512,000	v	489,364	Ψ	407,189
Arena		201,000		194,684		189,023
, u cha	\$	994,000	\$	973,329	\$	875,873
		001,000		010,020		010,010
Cow Bay Marina	\$	291,000	\$	256,429	\$	286,846
TOTAL GENERAL OPERATING FUND	\$	3,280,000	\$	3,166,686	\$	3,095,692
SOLID WASTE FUND	\$	3,121,000	\$	3,165,040	\$	2,973,182
WATER FUND	\$	2,801,000	\$	2,762,401	\$	2,667,401
SEWER FUND	_\$_	2,635,000	\$	2,615,898	_\$_	2,516,814
	\$	11,837,000	\$	11,710,025	\$	11,253,089





Schedule 8

City of Prince Rupert

Schedule of Government Transfers For The Year Ended December 31

	ı	Jnaudited				
	20	19 Budget	20	19 Actual	20	18 Actual
Taland Count Countitional						
Federal Grant- Conditional						
General Operating Fund	c		¢.		•	60.470
PRPA Perry Dock Repair	\$	98	\$	-	\$	68,470
PRPA - Dicho Island & imat Board Books		-		-		41,500
PRPA- Digby Island Airport Road Paving		600,000		459,790		
Canada Parks and Recreation		>=		34,272		-
Water Fund						440.400
Woodworth Dam Design & Construction- PRPA- Joint		-		-		118,182
Woodworth Dam Design & Construction- FED		1,000,000		182,241		-
P3 Water Line & Road Project- Fed		-		=		391,714
P3 Water Line & Road Project- PRPA Joint						136,696
	\$	1,600,000	\$	676,303	\$	756,562
Provincial Grants						
Unconditional			120		27.27	0100010010
General Operating - Small Community	\$	390,000	\$	389,535	\$	390,229
- Traffic Fines		215,000		220,051		211,210
- Carbon Tax Rebate	-		-	206		
Total Unconditional	\$	605,000	_\$_	609,792	\$	601,439
Conditional						
General Operating Fund						
Victim Services	\$	80,000	\$	81,698	\$	57,437
Tsunami Preparedness Grant		135,000		107,036		321,109
Provincial Emergency Grant		4,000		4,013		1,250
Casino Revenue		542,000		525,820		541,655
Two Percent (2%) Hotel Tax		220,000		280,264		241,917
Ministry of Natural Resources- Redesign Prince Rupert		9 				150,000
NDIT- Economic Development		49,000		59,200		48,780
NDIT- Business Façade				10,000		
NDIT- Cow Bay Marina		1=1		-		46,685
UBCM- Community Work Fund (Gas Tax)		1,052,000		950,124		476,487
UBCM- Asset management		=		=		73,831
UBCM- Emergency Social Services Grant		12		-		11,805
BC Hydro- Engergy Savings incentive		38,000		31,274		12,770
Northern Capital and Planning Grant		7,771,000		8,121,000		
Water Fund		8 8		050 50		
P3 Water Project Provincial Government portion				-		391,714
Woodworth Dam Design & construction		1,000,000		182,241		7E
Sewer Fund				100000		
Federal Canadian Municipality- LWMP		=		=		19,112
UBCM- Community Work Fund (Gas Tax)		750,000		<u> </u>		
Solid Waste Fund						
UBCM- Community Work Fund (Gas Tax)		- <u>-</u>		_		2,466,000
Total Conditional	\$	11,641,000	\$	10,352,670	\$	4,860,552
i otal Golfational	<u> </u>	11,041,000		10,002,070	<u> </u>	-1,000,002
		13,846,000				6,218,553







Schedule 9

City of Prince Rupert

Schedule of Revenue from Own Sources For The Year Ended December 31

	Inaudited 19 Budget	20	019 Actual	20	018 Actual
Licenses and Permits	\$ 350,000	\$	412,122	\$	999,653
Fines	33,000		31,300		32,070
911 Service Fee	112,000		105,651		114,438
	\$ 495,000	\$	549,073	\$	1,146,161
Miscellaneous revenues					
Actuarial Additions	\$ -	\$	145,246	\$	125,504
Cemetery Care Fund	n =		5,230		5,734
Miscellaneous - General Fund	81,000		119,573		261,113
Miscellaneous Grants - General Fund	4,277,000		31,095		50,000
Penalties and Interest on Taxes	2,000		278,534		278,552
Property Rentals	86,000		92,780		85,709
Water Meter Rentals	120,000		121,674		118,853
Miscellaneous - Solid Waste Fund	(**)		100,000		21
Sale of Tangible Capital Assets			181,200		15,501
Total Miscellaneous Revenues	\$ 4,566,000	\$	1,075,332	\$	940,966





Schedule 10

City of Prince Rupert

Schedule of Expenditure by Objects of Expense For The Year Ended December 31

Unaudited

	2	019 Budget	2	019 Actual	2	018 Actual
Wages	\$	15,074,000	\$	14,975,520	\$	14,619,441
Benefits		3,590,000		3,673,906		3,350,769
Professional Fees		1,145,000		1,013,769		827,196
Supplies		2,058,000		2,237,367		2,137,638
Services		2,491,000		3,790,566		3,789,288
Energy		1,327,000		1,182,726		1,199,649
Fiscal Expenses		1,513,000		1,530,809		865,592
Grants in Aid to Community Partners		1,454,000		1,574,540		1,431,122
Contracts		5,645,000		5,103,904		5,290,929
	\$	34,297,000	\$	35,083,107	\$	33,511,624
Capital Purchases & Capital Works (Per budget)		19,404,000		8,168,818		9,903,706
Wages & Vehicle cost allocated to Capital Works		(55,000)		(368,987)		(484,986)
Less:						
Investments in Tangible Capital Assets		(17,857,250)		(6,748,793)		(9,230,593)
Long Term Debt Repayment		(1,164,730)		(803,330)	33	(626,937)
Total Expenses (Statement B)	\$	34,624,020	\$	35,330,815	\$	33,072,814



APPENDIX B:

Audited Financial Statements (continued...)

Schedule 11

City of Prince Rupert

	Schedule of Equipment / Short Term Financing Debt December 31														
Loan No.	Purpose	New <i>l</i> Renewal	Amount of Issue		2018 Balance	Additions		Principal Payments		2019 Balance					
General Fund															
0001-0	2015 Rescue Vehicle	2015	338,904	\$	105,085	-	\$	(70,167)	\$	34,918					
0002-0	2017 Pumper Truck	2017	890,000		701,442	-		(176, 459)		524,983					
0003-0	2019 Vactor Truck	2019	450,000		=	450,000		=		450,000					
695-6	2018 Cell Block Reno and PW Buildings	2019	1,150,000	8	-	1,150,000		(172,530)	_	977,470					
				\$	806,527	\$ 1,600,000	\$	(419,156)	\$	1,987,371					

Schedule 12

City of Prince Rupert

Schedule of Debenture Debt December 31

Bylaw			Maturity	F	Amount of			Principal		20	18 Accrued	2019 Accrue				i		
No.		No.	Date		Issue	20	2018 Balance		Payment		Actuarial	2019 Actuarial		Actuarial		20	19 Balance	
General	Fund																	
3129	George Hills Way/Specified Area	75	2021	\$	700,000	\$	150,716	\$	(21,170)	\$	2,247	\$	(27,352)	\$	(2,441)	\$	102,000	
3201	Cruise Ship Dock	94	2025		3,133,056		1,360,986		(115,139)		13,316		(61,520)		(14,613)		1,183,030	
3333	Airport Upgrade	127	2034		7,000,000		5,972,456		(235,072)		29,319		(39,929)		(37,292)		5,689,482	
						\$	7,484,158	\$	(371,381)	\$	44,882	\$	(128,801)	\$	(54,346)	\$	6,974,512	
						10												
Sewer Fr	und																	
3201	Moresby Sewer Upgrade	94	2025	\$	346,970	\$	151,221	\$	(12,793)	\$	1,479	\$	(6,836)	\$	(1,624)	\$	131,447	
										0								
						\$	7,635,379	\$	(384,174)	\$	46,361	\$	(135,637)	\$	(55,970)	\$	7,105,959	





Schedule 13

City of Prince Rupert

Statement of Northern Capital and Planning Grant For Year Ending Dec 31, 2019

Grant received on April 01, 2019	\$ 8,121,000
Interest earned in 2019	127,444
Fund used for Digby Island Ferry Refit	(350,000)
Grant Balance as at Dec 31. 2019 (Schedule 2)	\$ 7,898,444

This money is used at the discretion of the municipality for capital and long term planning purposes in accordance with S.32 of the Local Government Grants Regulation (BC Reg. 221/95) which cross-references with S.4(1)(a) & (c) of the Local Government Grants Act.





Schedule 14-1

City of Prince Rupert

Budget Variance Report General Operating Departments For The Year Ended December 31

		2019	2019	Budget	Variance
REVENUES		Budget	Actual	Variance	(%)
Airport Ferry	\$	1,415,000	\$ 1,461,637	\$ 46,637	3.30
Cemetery		102,000	93,021	 (8,979)	(8.80)
Corporate Administration			29,264	29,264	NA
Cow Bay Marina		291,000	256,429	(34,571)	(0.12
Development Services		544,000	588,717	44,717	8.22
Economic Development		49,000	69,845	20,845	42.54
Finance		15,000	17,473	2,473	16.49
Fire Protective Services		5,000	1,250	(3,750)	(75.00
FD 911		112,000	105,651	(6,349)	(5.67
Fire Emergency Services		135,000	107,036	(27,964)	(20.71
Fiscal Revenues		16,158,000	18,363,886	2,205,886	13.65
Information Technology		1,000	1,200	200	20.00
PW Common Revenues		20,000	49,185	29,185	145.93
PW Engineering		5,000	4,503	(497)	(9.94
Parks		-	37,022	37,022	NA
RCMP		107,000	106,084	(916)	(0.86
Rec. Centre Arena		191,000	184,949	(6,051)	(3.17
Rec. Centre Civic Centre		267,000	275,270	8,270	3.10
Rec. Centre Community Services		23,000	7,162	(15,838)	(68.86
Rec. Centre Pool	1	490,000	465,648	(24,352)	(4.97
Transit		374,000	302,149	(71,851)	(19.21
Victim Services		80,000	82,298	2,298	2.87
Watson Island		400,000	-	(400,000)	(100.00
		20,784,000	22,609,679	1,825,679	8.78
Property Taxes		18,665,000	18,665,944	944	0.01
Injection for Economic Growth- PR Legacy		-	20,000	20,000	NA
Capital Works- Funding from PR Legacy		600,000	459,790	(140,210)	(23.37
Capital Works- Funding from Grant		1,164,000	1,013,790	(150,210)	(12.90
Capital Works- Funding from Appr. Surplus		575,000	358,366	(216,634)	(37.68
Capital Works- Funding from Reserves		425,000	266,956	(158,044)	(37.19
Capital Works- Funding from Accrual		95,000	33,819	(61,181)	(64.40
Capital Purchases-Funding from PR Legacy	1	273,000	14,693	(258,307)	(94.62
Capital Purchases- Funding from Grant		4,670,000	396,124	(4,273,876)	
Capital Purchases- Funding from App Surplus		100,000		(100,000)	(100.00
Capital Purchases- Funding from Reserves		1,874,000	1,644,519	(229,481)	(12.25
Capital Purchases-Funding from borrowing		1,250,000	450,000	(800,000)	(64.00
Capital Purchases- Funding from Accruals		763,000	301,864	(461,136)	(60.44
,		\$ 51,238,000	\$ 46,235,544	\$ (5,002,456)	(9.76







Schedule 14-2

City of Prince Rupert

Budget Variance Report General Operating Departments For The Year Ended December 31

	2019	2019		Budget	Variance
EXPENDITURES	Budget	Actual		Variance	(%)
Airport Ferry	\$ 2,505,000	\$ 2,697,80	9 \$	(192,809)	(7.70)
Cemetery	288,000	273,18	2	14,818	5.15
Civic Properties	302,000	281,31	2	20,688	6.85
Corporate Administration	989,000	975,32	0	13,680	1.38
Cow Bay Marina	213,000	207,64	4	5,356	2.51
Development Services	1,228,000	888,61	9	339,381	27.64
Economic Development	135,000	164,54	o 📗	(29,540)	(21.88)
FD 911	574,000	542,07	9	31,921	5.56
FD Fire Protective Services	2,897,000	3,076,54	8	(179,548)	(6.20)
FD Emergency Measures	168,000	149,74	9	18,251	10.86
Finance	867,000	872,31	0	(5,310)	(0.61)
Finance Cost Allocation	(465,000)	(465,00	0)	-	_
Fiscal Expenditures	3,771,000	3,351,56	0	419,440	11.12
Governance	353,000	369,13	0	(16,130)	(4.57)
Grants	1,461,000	1,574,54	0	(113,540)	(7.77)
Information Technology	547,000	544,83	7	2,163	0.40
Parks	1,000,000	1,001,58	7	(1,587)	(0.16)
PW Engineering	401,000	426,81	8	(25,818)	(6.44)
PW Common Costs	3,837,000	4,003,86	7	(166,867)	(4.35)
Allocation of Common Cost	(3,837,000)	(3,966,54	9)	129,549	(3.38)
PW Vehicles	1,292,000	1,263,25	8	28,742	2.22
PW Net Vehicle Cost & Allocation	(1,292,000)	(1,263,03	4)	(28,966)	2.24
RCMP [®]	5,658,000	5,599,44	5	58,555	1.03
Rec. Centre Arena	383,000	396,32	4	(13,324)	(3.48)
Rec. Centre Civic Centre	1,963,000	1,918,71	7	44,283	2.26
Rec. Centre Community Services	9,000	15,59	1	(6,591)	(73.23)
Rec. Centre Pool	1,397,000	1,502,10	5	(105,105)	(7.52)
Roads	2,040,000	2,039,50	6	494	0.02
Transit	887,000	808,62	3	78,377	8.84
Victim Services	147,000	127,16	9	19,831	13.49
Watson Island	400,000	1,392,55	6	(992,556)	(248.14)
Transfer to Reserves	8,416,000	9,150,63		(734,636)	
Capital Purchases	9,449,000 3,336,999 6,112,001		64.68		
Capital Works	3,255,000	2,635,17		619,822	19.04
	\$ 51,238,000	\$ 45,892,97		5,345,025	10.43
Surplus/(Deficit)	\$.	\$ 342,56	9 \$	342,569	-





Schedule 14-3

City of Prince Rupert

Budget Variance Report of UtilitiesFor The Year Ended December 31

	2019		2019		Budget	Variance
UTILITIES	Budget	Actual		Variance		%
Sewer						
Revenues	\$ 2,582,000	\$	2,563,724	\$	(18,276)	(0.71)
Capital Works- Grants	750,000		3 = 1		(750,000)	(100.00)
Capital Works- Appropriated Surplus	1,115,000		137,323		(977,677)	(87.68)
Capital Works	(2,850,000)		(577,065)		2,272,935	(79.75)
Net Revenue	\$ 1,597,000	\$	2,123,982	\$	526,982	33.00
Expenditures	1,597,000		1,116,662		480,338	30.08
Surplus /(Deficit)	\$ 1	\$	1,007,320	\$	1,007,320	1
Water						
Revenues	\$ 2,865,000	\$	2,828,981	\$	(36,019)	(1.26)
Capital works- Grants	2,000,000		364,483		(1,635,517)	(81.78)
Capital Works- PR Legacy	15,000				(15,000)	(100.00)
Capital Works- Appropriated Surplus	200,000		143,914	(56,086)		(28.04)
Capital Works	(3,150,000)		(1,025,342)		2,124,658	(67.45)
Net Revenue	\$ 1,930,000	\$	2,312,036	\$	382,036	19.79
Expenditures	1,930,000		2,401,018		(471,018)	(24.41)
Surplus/(Deficit)	\$ * *	\$	(88,982)	\$	(88,982)	*
Solid Waste						
Revenues	\$ 3,059,000	\$	3,201,787	\$	142,787	4.67
Capital Works- Appropriated Surplus	800,000		665,862		(134,138)	(16.77)
Capital Works	(1,525,000)		(826,370)		698,630	(45.81)
Net Revenue	\$ 2,334,000	\$	3,041,279	\$	707,279	30.30
Expenditures	2,334,000		2,709,047		(375,047)	(16.07)
Surplus /(Deficit)	\$ 0	\$	332,232	\$	332,232	-



APPENDIX G: Permissive Tax Exemptions

Registered Owner/ Occupier Identity/ Facility	Tax Exemption based on 2019 Rates		
Places of Worship & Senior Housing (Exclude Statutory Exempt Portion)			
Bishop of New Caledonia (Anglican Cathedral)	\$ 644.42		
Church of Jesus Christ of Latter Day Saints Church	604.09		
Cornerstone Mennonite Brethren Church	341.22		
Fellowship Baptist Church	362.08		
First Presbyterian Church	396.85		
The Salvation Army	1,959.70		
Harvest Time United Pentecostal Church	133.06		
Indo-Canadian Sikh Association Temple	126.57		
Jehovah's Witnesses Kingdom Hall	1,381.57		
Jehovah's Witnesses Kingdom Hall Parking Lot	1,134.35		
Prince Rupert Church of Christ Church	943.45		
Prince Rupert Native Revival Centre	317.11		
Prince Rupert Pentecostal Tabernacle	747.81		
Prince Rupert Sikh Missionary Society Temple	847.95		
United Church of Canada	37.55		
United Church of Canada (parking lot)	741.51		
United Church of Canada (parking lot)	741.51		
St. Paul's Lutheran Church of Prince Rupert	157.63		
Kaien Senior Citizen's Housing	69.00		
Prince Rupert Senior Citizen's Housing Society	2,339.85		
Sub-total Places of Worship & Senior Housing	\$ 14,027.29		
Other Properties	90% 90% 13 E80% 253		
Cultural Dance Centre & Carving House	\$ 13,900.49		
Jim Pattison Ind. Ltd (Canfisco Municipal Boat Launch Facility)	5,364.94		
Museum of Northern BC	43,979.48		
Prince Rupert Performing Arts Centre Society	118,781.80		
Prince Rupert Golf Society	23,954.97		
Prince Rupert Golf Society Prince Rupert Golf Society	5,712.06 750.81		
Prince Rupert Golf Society Prince Rupert Golf Society	295.21		
Prince Rupert Racquet Association	6,381.74		
School District No. 52 (Prince Rupert) (Pacific Coast School)	6,731.74		
School District No. 52 (Prince Rupert) (Pacific Coast School)	99.95		
BC Society for the Prevention of Cruelty to Animals	2,115.29		
BC Society for the Prevention of Cruelty to Animals	11,134.34		
BC Society for the Prevention of Cruelty to Animals	1,297.07		
Prince Rupert Loyal Order of Moose/Moose Lodge	3,589.74		
Prince Rupert Salmon Enhancement Society	1,459.78		
Prince Rupert Curling Club	11,436.53		
Prince Rupert Rod & Gun Club	2,592.25		
Cedar Road Aboriginal Justice Program Society	2,345.25		
Friendship House Association of Prince Rupert	21,610.58		



APPENDIX C: Permissive Tax Exemptions

Registered Owner/ Occupier Identity/ Facility	Tax Exemption based on 2019 Rates			
Kaien Island Daycare Services Family Resource Centre	1,426.71			
Prince Rupert Senior Centre Association	1,114.53			
Prince Rupert Association for Community Living	1,459.78			
Prince Rupert Community Enrichment Society	6,508.59			
The Royal Canadian Legion Branch 27 (Only area used by Legion)	1,010.21			
Navy league Prince Rupert Branch	740.39			
Sub-total other Properties	\$ 295,794.25			
Total Permissive Property Tax Exemptions	\$ 309,821.54			





City of Prince Rupert

Schedule of Grants or contributions

For the Year Ending December 31, 2019

Arts Council	\$	11,000
Halloween Fest (In kind)	W.00	3,766
Lester Centre of the Arts		125,250
Kwinitsa Station Museum		15,000
Museum of Northern BC		132,143
National Aboriginal Day (In kind)		1,245
Navy League of Canada		4,044
Prince Rupert Library		670,000
Prince Rupert Library Vested Beneft Accrual		9,000
Racquet Association		8,500
SPCA		28,110
Special Events Society		22,000
Special Events Society (In kind)		13,011
Wildlife Rehab Shelter		6,600
Tourism Prince Rupert- Visitors' Info Centre		16,000
Tourism Prince Rupert (Hotel Tax Only)		280,265
Prince Rupert Golf Society		160,000
PR Golf Club Society - Capital		65,000
Prince Rupert Skating Club		1,500
AFFNO Sugar Shack		950
Guns N Hoses Charity Game (In Kind)		400
Crime Stoppers (in Kind)		202
Miscellaneous	ad Ng	554
Total	\$	1,574,540



APPENDEX E: City Contact Information

CITY OF PRINCE RUPERT

City of Prince Rupert

424 3rd Avenue West Prince Rupert, BC Canada V8J 1L7

Tel: 250-627-1781 **Fax:** 250-627-0999

Website: www.princerupert.ca

Office Hours

9:30 am to 4:30 pm Monday through Friday

Robert Long, City Manager 250 627 0931 robert.long@princerupert.ca

Corinne Bomben, CA, Chief Financial Officer 250 627 0935 corinne.bomben@princerupert.ca

Rosamaria Miller, Corporate Administrator 250 627 1781 rosamaria.miller@princerupert.ca

Richard Pucci, Operations Manager 250 627 0956 richard.pucci@princerupert.ca

City Services

Public Works

Water/Sewer/ Roads/Parks: (250) 624-6795 Garbage Collection/Landfill: (250) 624-5482 Streetlight Repair Reporting: (250) 627-0988

Engineering

General Office Line: (250) 627-0950

Can call for:

- Cemetery Arrangements
- Permits (City Property)
- Blasting Permits

Emergency Lines

After Hours: (250) 624-3000 Weekends: (250) 624-1037 (or 624-3000)



The City's Finance Department has several services offered online!

Payments for taxes and utilities are accepted through online banking, and you can apply for a Home Owner's Grant for property taxes <u>through our website</u>.

Taxes and utilities can be large annual costs if paid at one time. Improve your budgeting by signing up for monthly withdrawals and smooth the cashflow impact . Call Finance to sign up at (250) 627 0914.

