



SPECIAL REGULAR AGENDA

For the **SPECIAL REGULAR MEETING** of Council to be held on April 20, 2026, at 5:30 pm in the Council Chambers of City Hall, 424 – 3rd Avenue West, Prince Rupert, B.C.

1. CALL TO ORDER

2. ADOPTION OF AGENDA

Recommendation:

THAT the Agenda for the Special Regular Council Meeting of April 20, 2026, be adopted as presented.

3. PUBLIC COMMENTS REGARDING AGENDA ITEMS

4. REPORTS

a) Report from the Chief Financial Officer Re: 2026 Five Year Financial Plan Bylaw No. 3671, 2025

Recommendation:

THAT Council consider replacing Third Reading of the 2026 Five Year Financial Plan Bylaw No. 3671, 2025 inclusive of proposed changes outlined in the report and attachments.

b) Report from the Chief Financial Officer Re: 2026 Property Tax Bylaw No. 3674, 2026

Recommendation:

THAT Council proceed with consideration of the City of Prince Rupert 2026 Property Tax Bylaw No. 3674, 2026.

5. BYLAWS

a) 2026 Five Year Financial Plan Bylaw No. 3671, 2025

Recommendation:

THAT Council Repeal and Replace Third Reading of the 2026 Five Year Financial Plan Bylaw No. 3671, 2025.

b) 2026 Property Tax Bylaw No. 3674, 2026

Recommendation:

THAT Council introduce and give First, Second and Third Readings to the 2026 Property Tax Bylaw No. 3674, 2026.

6. COUNCIL ROUND TABLE

7. ADJOURNMENT



REPORT TO COUNCIL

Regular Meeting of Council

DATE: April 20, 2026
TO: Richard Pucci, Chief Administrative Officer
FROM: Corinne Bomben, Chief Financial Officer

SUBJECT: 2026 FIVE YEAR FINANCIAL PLAN BYLAW NO. 3671, 2025

RECOMMENDATION:

THAT Council consider replacing Third Reading of the 2026 Five Year Financial Plan Bylaw No. 3671, 2025 inclusive of proposed changes outlined in the report and attachments.

REASON FOR REPORT:

Under the *Community Charter*, a Council is required to adopt a Five-Year Financial Plan Bylaw to approve the organization's budgeted expenditures and funding of those expenditures. The Bylaw cited above was given three readings in December 2025, with the understanding that refinements would be necessary in 2026 prior to the due date for required approval. This report identifies changes identified across Departments since the third reading of the bylaw in December 2025.

ANALYSIS:

The Five-Year Financial Plan includes the operational and capital activities in the General Fund of the City and the Utilities Funds for 2026 through 2030.

There are three attachments to this report. The first is the justifications for new requests since the fall budget was prepared, the second is a summary of the changes including the new requests, and the third is the revised Five-Year Financial Plan bylaw after including all of the identified changes. The positive news is following integration of new budgetary items into the 2026 Budget and the receipt of BC Assessment data, there are no changes to the tax rate proposed or the utilities fees implemented to proceed with the planned services for 2026. The tax rate increase to fund general operations remains at 3.7% which is what was projected in December.

The replacement Bylaw includes revisions to the carry-over amounts for projects still in progress as well as the new requests. The more significant changes follow, broken down by fund:

General Operating Fund

Excessive snowfall in the first quarter of the year has necessitated an increase to the budget, which has been offset by a revision in grant estimates combined with the use of surplus made available from actual underspending on roads in 2025.

Environmental obligations on Watson Island have been increased, with funding to support these obligations coming from an offsetting dividend from Prince Rupert Legacy. This is in keeping with the practice of utilizing Watson Island revenues to ensure taxpayers are not burdened with the obligations resulting from the tax sale in 2008.

The increase to the 2nd Avenue Bridge repair, approved by Council in March, has been included with funding from the Northwest Regional Funding Agreement, also referred to as RBA.

Non-market tax from new major industrial properties and retired debt has been transferred to general capital reserves in accordance with Council's financial stability and resiliency policy. Most of these funds are proposed to be used to fund new utility capital requests identified below. Had these funds not been available through the application of the policy, additional debt followed by increases in utility fees may have been necessary. Fortunately, the policy is fulfilling its purpose: required investment in infrastructure is funded without increasing the financial burden on current citizens.

Sanitary and Storm Sewer Fund

There was a line break experienced in the Hays Creek area. Immediate repairs were completed, however there are other weakened areas identified that will need to be repaired proactively. We propose funding this by allocating the remainder of the Northern Capital and Planning Grant which can be used for this purpose.

Senior government permit conditions now require fees for discharge into the ocean based on volumes. The City, as part of its permitting, needs to install permanent flow monitoring into outfalls which will ensure compliance and accurate calculation of discharge-related fees. Funding is proposed out of general capital reserves, which have been made possible through application of Council's financial stability and resiliency policy in the current year.

Water Fund

To continue with major renewal of water infrastructure in the area and accommodate future water treatment needs, the valve chamber at the Montreal Circle reservoir needs to be replaced. Funding is proposed to come from water surplus generated through interest earnings on a Provincial grant for water infrastructure replacement.

Public Comment

To obtain further public feedback, notice of the proposed changes to the Five-Year Financial Plan has been posted on the City Hall noticeboard, the City's website, and social media. Feedback received will be provided to Council to assist in the deliberation of the Financial Plan proposed.

LINK TO STRATEGIC PLAN:

Proposed changes to the Five-Year Financial Plan support the overall required service provision to the public, with emphasis on needs relating to critical infrastructure renewal.

CONCLUSION:

The *Community Charter* requires Council to adopt a Five-Year Financial Plan and related Tax Rate Bylaw by mid-May annually. Council is asked to approve the recommendations of staff as presented and replace the current Five-Year Financial Plan introduced in December with the updated Bylaw and proceed through third reading. Should Council proceed in this manner, the Final reading is anticipated to come before Council at the end of April 2026.

Report Prepared By:

Report Reviewed By:

Corinne Bomben,
Chief Financial Officer

Richard Pucci,
Chief Administrative Officer

Originally signed available upon request

Attachments:

- Justifications for departmental requests
- Summary of Proposed Changes to Five-Year Financial Plan 2026

ATTACHMENT #1

2026 Budget – New Request – General Operating Fund

Category: RCMP

Title: RCMP Municipal Administrative Support Position

Justification:

This proposal seeks Council approval for the addition of one full-time municipal administrative support position within the Prince Rupert RCMP detachment. This position will address significantly increased disclosure requirements driven by provincial and federal prosecution standards, as well as the implementation of Body Worn Cameras (BWC) in 2026. Recent changes (2025) to disclosure obligations under the 2020 Memorandum of Understanding (MOU), now expanded to all policing levels, have made file management and evidence disclosure more complex, technical and time sensitive.

Currently, these technical and time-intensive tasks are being performed by investigators without dedicated support. This has resulted in investigators spending substantial time on disclosure preparation and file management, reducing their operational capacity for frontline policing and complex investigations. The introduction of BWC will further compound the workload, with transcription and redaction requirements creating significant strain on current resources.

The proposed position would function as a Subject Matter Expert in MOU-complaint disclosure, overseeing Electronic File Management, BWC transcription/redaction, and quality control. This role would support frontline members and staff and reduce risk of delays or case dismissals under legislated timelines such as R. v. Jordan.

Without this support position, the detachment risks ongoing inefficiencies, increased court delays, increased risks, and reduced policing capacity. The investment will strengthen investigative outcomes, support staff well-being and ensure continued responsiveness to community safety needs.

Cost	Reserve	Borrow	Grant	Dividend	Utility Fee	Taxation
\$99,000						(\$99,000)

2026 Budget – New Requests – Capital

Category: Recreation

Title: GHG Feasibility Study – Arena

Justification:

Community Building Retrofit (CBR) is a grant through the Green Municipal Fund for up to 80% of the cost (to a maximum of \$200,000) to conduct a GHG reduction feasibility study on buildings. The goal is to develop an over-time approach to reduce each facilities carbon emissions by 50% within 5 years and 80% within 20 years. The study will target our arena and provide a financial analysis for equipment life cycle costing, comparing business as usual end of life replacements vs. carbon reduction upgrades. Primarily this grant focus' on recreational and community infrastructure as priority. Energy studies are required for federal and provincial grants; without this study we are unable to apply for future capital funding for Recreation Capital projects. The grant application has been submitted, with the funding requested being the contributory portion required.

The focus is on the arena refrigeration plant.

Asset Cost	Surplus	Borrow	Grant	Dividend	Utility Fee	Taxation
\$95,000	(\$16,000)		(\$79,000)			

Category: Wastewater

Title: Permanent Outfall Flow Monitoring

Justification:

Permanent outfall flow monitoring is a permit requirement for our wastewater operations. Recent permit reviews have identified that we are non-compliant, with recommendations for administrative penalties coming from regulatory authorities. In addition, updated permit conditions include fees paid to higher orders of Government based on discharge volumes. Without accurate flow measurement, the City will be subject to maximum fee charges. This project is necessary to achieve regulatory compliance and ensure accurate, fair calculation of discharge-related fees.

Asset Cost	Reserve	Borrow	Grant	Dividend	Utility Fee	Taxation
\$1,500,000	(\$1,500,000)					

Category: Wastewater

Title: Hays Creek Sewer Lift Station

Justification:

The Hays Creek Lift Station has been under consideration for several years and has now reached a stage where advancing the design is necessary. The design work will support future efforts to reduce sewerage infrastructure in the area of Hays Creek and improve overall system performance and environmental outcomes.

Asset Cost	Surplus	Borrow	Grant	Dividend	Utility Fee	Taxation
\$132,000	(\$132,000)					

Category: Wastewater

Title: Hays Creek Sewer Repair

Justification:

During recent repair work conducted on wastewater infrastructure in the Hays Creek Area over the winter, an additional section of sewer line was identified as being at imminent risk of failure. Proactively addressing this failing section through planned replacement will allow for proper design and tendering, resulting in a more cost-effective solution as compared to emergency repair following a failure.

Asset Cost	Reserves	Borrow	Grant	Dividend	Utility Fee	Taxation
\$650,000	(\$650,000)					

Category: Water

Title: Montreal Circle Valve Chamber Repair

Justification:

Major capital works progressing in the area of Montreal Circle associated with renewing water infrastructure and future water treatment require the valve chamber at our Montreal Circle reservoir to be replaced to adequately protect the City's water system and ensure reliability moving forward.

Asset Cost	Surplus	Borrow	Grant	Dividend	Utility Fee	Taxation
\$1,000,000	(\$1,000,000)					

ATTACHMENT #2

Summary of Proposed Changes to Five-Year Financial Plan 2026
General Fund Summary

Approved/incomplete projects from 2025 rolled over to 2026

Project name	Existing			Funding Source					Reason
	Approved Budget Carry Forward	Proposed Revised Budget	Difference	Reserves	Surplus	Grant	Dividend	General Revenue	
Special Projects									
Recreation Master Plan	\$ 50,000	\$ 25,000	\$ (25,000)		\$ 25,000				Grant used in 2025. Remainder from Surplus
Bridge Alternate Route Study	\$ 200,000	\$ 96,000	\$ (104,000)	\$ 96,000					Funding from General Capital Reserves
Indigenous Engagement	\$ 40,000	\$ 31,000	\$ (9,000)			\$ 31,000			Emergency & Disaster Management Act grant
Devmnt Approvals Improvements	\$ -	\$ 11,000	\$ 11,000			\$ 11,000			Project still in progress.
Capital Purchases									
NG 911 Upgrades	\$ 30,000	\$ 12,000	\$ (18,000)			\$ 12,000			Not all work was completed
Civic Auditorium Ceiling	\$ 90,000	\$ 20,000	\$ (70,000)	\$ 20,000					Project will complete in Spring 2026
Mariners Park Memorial Wall	\$ 115,000	\$ 197,000	\$ 82,000		\$ 117,000	\$ 30,000			Revised estimate based on scope and quotes
Mariners Park Japanese Legacy	\$ 420,000	\$ 416,000	\$ (4,000)			\$ 416,000			Balance of project
Clean Energy Hub Expansion	\$ 840,000	\$ 400,000	\$ (440,000)			\$ 400,000			Remainder of grant for Electric Dump truck & charging network
Annual Equipment Purchases	\$ 700,000	\$ 800,000	\$ 100,000	\$ 800,000					Eq reserve taken back from funding Clean Energy - not needed now
Capital Works									
2nd Ave Bridge Design	\$ 200,000	\$ 318,000	\$ 118,000		\$ 318,000				Carry forward is higher given 2025 amended financial plan
Change in Revised Expenditures from rollover of projects			\$ (359,000)						

Summary of Proposed Changes to Five-Year Financial Plan 2026
General Fund Summary

Additions/Deletions to Budget/Changes in Estimates

Project name	Existing Approved Budget	Proposed Revised Budget	Difference	Funding Source				Reason
				Reserves	Surplus	Grant	Dividend	
Special Projects								
Arena - GHG Feasibility Study	\$ -	\$ 79,000	\$ 79,000		\$ 16,000	\$ 63,000		GHG feasibility study to reduce emissions
2026 Election	\$ -	\$ 50,000	\$ 50,000		\$ 50,000			2026 Municipal Election
Downtown Historic Art Walk	\$ 150,000	\$ -	\$ (150,000)					Project not pursued by City. Tourism applied for grant instead
Resident Attraction/Retention	\$ -	\$ 127,000	\$ 127,000			\$ 127,000		First part of 3 year campaign to attract/retain residents.
Capital Purchases								
Lester Centre - Boiler Plant	\$ 550,000	\$ 577,000	\$ 27,000		\$ 302,000	\$ 275,000		Replacement estimate increased
Public Works Chamberlain Rd	\$ 3,800,000	\$ 2,971,000	\$ (829,000)	\$ 1,686,000	\$ 365,000		\$ 920,000	Updated for remainder to be completed in 2026
Streetlight Replacement Program	\$ 75,000	\$ 150,000	\$ 75,000		\$ 75,000		\$ 75,000	Increase is from underspent program in 2025. No tax increase
3rd and 4th Ave Walkway	\$ -	\$ 585,000	\$ 585,000					As previously reported in amended 2025 plan
Mariners Rotary Bandshell Design	\$ -	\$ 75,000	\$ 75,000			\$ 75,000		Changed funding from grant and difference both to NWBCRF
Capital Works								
Eidsvick Park Renewal	\$ 500,000	\$ -	\$ (500,000)					Postponing project to next year.
2nd Avenue Bridge repair	\$ 2,000,000	\$ 2,700,000	\$ 700,000	\$ 2,700,000				Project increased. Council approved.
Sidewalk Program	\$ 250,000	\$ 316,000	\$ 66,000		\$ 206,000		\$ 110,000	Carry forward underspent funds from 2025
Annual Paving Program	\$ 1,400,000	\$ 1,501,000	\$ 101,000		\$ 101,000		\$ 1,400,000	Carry forward underspent funds from 2025
Operations								
Roads	\$ 2,700,000	\$ 3,216,000	\$ 516,000		\$ 200,000		\$ 3,016,000	Increase due to abnormal winter conditions in 1st Quarter
Watson Island	\$ 400,000	\$ 725,000	\$ 325,000				\$ 725,000	Environmental obligations increased to actual.
RCMP	\$ 8,144,000	\$ 8,243,000	\$ 99,000				\$ 8,243,000	Increase for 1 FTE
Aggregate over remaining depts	\$ 30,788,000	\$ 30,916,000	\$ 128,000				\$ 30,916,000	Updated changes in estimates for year
Transfer to Gen. Capital Reserves	\$ 544,000	\$ 3,591,000	\$ 3,047,000				\$ 3,591,000	Non-market change from Major Industry transferred per policy
New Additions to Budget/Changes in Estimates			\$ 4,521,000					
Total Proposed Changes to Funding			\$ 4,162,000					
Transfer to General Capital Reserves			\$ 3,047,000					
Net Changes to General Operating Fund Expenses			\$ 1,068,000					
Changes in Special Projects			\$ (21,000)					
Changes in Capital Purchases			\$ (417,000)					
Changes in Capital Works			\$ 485,000					
Total Proposed Changes to Expenditure			\$ 4,162,000					
General Fund Surplus/(Deficit)			\$ -					

Summary of Proposed Changes to Five-Year Financial Plan 2026

Sanitary and Storm Sewer Fund Summary

Project name	Funding Source								Reason
	Existing Approved Budget	Proposed Revised Budget	Difference	Reserves	Surplus	Grant	Dividend	Utility Fees	
Capital Works									
Liquid Waste Mngt Pilot Project	\$ 5,670,000	\$ 5,175,000	\$ (495,000)	\$ 1,440,000		\$ 3,735,000			Balance of project still in progress
Comox Lift Station	\$ 798,000	\$ 663,000	\$ (135,000)	\$ 250,000	\$ 413,000				Balance of project still in progress
SCADA upgrade	\$ 500,000	\$ 447,000	\$ (53,000)		\$ 447,000				Balance of project still in progress
Industrial Park Treatment Plant	\$ 405,000	\$ 389,000	\$ (16,000)	\$ 389,000					Balance of engineering design still in progress
Outfall Repairs - Outfall J to I	\$ -	\$ 30,000	\$ 30,000		\$ 30,000				Carry forward unspent 2025 funds to complete
Outfall Repairs - Outfall C to B	\$ 5,000,000	\$ 4,846,000	\$ (154,000)	\$ 4,596,000				\$ 250,000	Balance of project still in progress
City wide compliance master plan	\$ 500,000	\$ 500,000	\$ -	\$ 350,000				\$ 150,000	Changed funding from surplus to Asset Mangt. reserves
Hays Creek Lift Station	\$ -	\$ 132,000	\$ 132,000		\$ 132,000				Design works for lift station at Hays Creek
Hays Creek Sewer Main Repair	\$ -	\$ 650,000	\$ 650,000	\$ 650,000					Sewer Main failure repairs in 2026
Permanent Outfall Flow Monitoring	\$ -	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000					Mandated flow monitoring installation into ocean outfalls
Total Proposed Changes to Funding			\$ 1,459,000						
Changes in Capital Works			\$ 1,459,000						
Total Proposed changes to Expenditure			\$ 1,459,000						
Sanitary and Storm Sewer Utility Surplus/(Deficit)			\$ -						

Summary of Proposed Changes to Five-Year Financial Plan 2026

Water Fund Summary

Project name	Funding Source								Reason
	Existing Approved Budget	Proposed Revised Budget	Difference	Reserves	Surplus	Grant	Dividend	Utility Fees	
Capital Works									
Overland Line Phase 1	\$ 600,000	\$ 563,000	\$ (37,000)	\$ 563,000					Carry forward balance of 2025 project
Overland Line Phase 2	\$ 6,650,000	\$ 6,639,000	\$ (11,000)	\$ 2,052,000		\$ 4,587,000			Carry forward balance of 2025 project
SCADA upgrade - Water	\$ 996,000	\$ 893,000	\$ (103,000)		\$ 833,000	\$ 60,000			Carry forward of SCADA upgrades
Submarine Line construction	\$ 7,250,000	\$ 7,215,000	\$ (35,000)	\$ 3,394,000		\$ 3,821,000			Carry forward balance of 2025 project
Annual Water line replacement	\$ 1,000,000	\$ 1,028,000	\$ 28,000		\$ 28,000			\$ 1,000,000	Increase is unspent line repair funding from 2025
Valve Chamber repair	\$ -	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000				Montreal Circle valve chamber replacement to support waterworks
Total Proposed Changes to Funding			\$ 842,000						
Changes in Capital Works			\$ 842,000						
Total Proposed Changes to Expenditure			\$ 842,000						
Water Utility Surplus/(Deficit)			\$ -						

Summary of Proposed Changes to Five-Year Financial Plan 2026
Solid Waste Utility Fund Summary

Project name	Existing Approved Budget	Proposed Revised Budget	Difference	Funding Source					Reason
				Reserves	Surplus	Grant	Gas Tax	Utility Fees	
Capital Works									
Lagoon and Priority Upgrades	\$ 6,400,000	\$ 6,407,000	\$ 7,000	\$ 2,050,000	\$ 1,000,000		\$ 2,357,000		Carry forward unspent Lagoon capital from 2025
Total Proposed Changes to Funding			\$ 7,000						
Changes in Capital Works			\$ 7,000						
Changes in Operations			\$ -						
Total Proposed Changes to Expenditure			\$ 7,000						
Solid Waste Utility Surplus/(Deficit)			\$ -						



REPORT TO COUNCIL

Regular Meeting of Council

DATE: April 20, 2026
TO: Richard Pucci, Chief Administrative Officer
FROM: Corinne Bomben, Chief Financial Officer

SUBJECT: 2026 PROPERTY TAX BYLAW NO. 3674, 2026

RECOMMENDATION:

THAT Council proceed with consideration of the City of Prince Rupert 2026 Property Tax Bylaw No. 3674, 2026.

BACKGROUND:

Pursuant to the *Community Charter*, the City of Prince Rupert must prepare a Five- Year Financial Plan Bylaw and an Annual Property Tax Bylaw. Both Bylaws must be adopted on or before May 14th of the current year.

The Five-Year Financial Plan describes the expenditures the City of Prince Rupert (“CPR”) contemplates to make during the year. The Annual Property Tax Bylaw sets the levies for the Municipal Property Taxes which the Five-Year Financial Plan is dependent upon for funding the proposed expenditures.

The Annual Property Tax Bylaw also sets the property tax levies for two other taxing authorities based on requisitions they send to the City:

- North Coast Regional District (“NCRD”)
- Northwest Regional Hospital District (“NWRHD”)

Table 1 shows the annual taxes these entities have raised during the past five years. A significant portion of the City’s change over the years presented is a result of new properties becoming a part of the taxation roll and a period of high inflation.

Table 1

Year	NCRD	NWRHD	CPR
2026	969,820	2,186,844	34,018,000
2025	952,943	2,028,719	29,960,000

2024	925,155	1,855,277	28,459,000
2023	879,092	1,806,453	25,999,000
2022	810,646	1,681,391	23,638,000
Net Change 2026 to 2022	159,174	505,453	10,380,000
Net Percent Change	20%	30%	44%

CURRENT STATUS:

A Property Tax Bylaw that will set the property tax levies for 2026 has been prepared by staff (attached) and provides for a 3.7% increase in the municipal tax rate.

LINK TO STRATEGIC PLAN:

This bylaw is required in accordance with section 197 of the *Community Charter*.

CONCLUSION:

Staff recommend that Council undertake First, Second, and Third Readings of the 2026 Property Tax Bylaw No. 3674, 2026 thereby complying with the *Community Charter* Property Tax Bylaw requirements.

Report Prepared By:

Report Reviewed By:

 Corinne Bomben
 Chief Financial Officer

 Richard Pucci,
 Chief Administrative Officer

Originally signed available upon request

CITY OF PRINCE RUPERT

2026 FIVE YEAR FINANCIAL PLAN BYLAW NO. 3671, 2025

A BYLAW FOR THE CITY OF PRINCE RUPERT RESPECTING THE FIVE YEAR FINANCIAL PLAN FOR THE PERIOD 2026 - 2030

The Council of the City of Prince Rupert in an open meeting assembled, enacts as follows:

1. **Schedule “A”** attached hereto and made part of this Bylaw is hereby declared to be the Five Year Financial Plan of the City of Prince Rupert for the period ending December 31st, 2030.
2. This Bylaw may be cited as **“2026 Five Year Financial Plan Bylaw No. 3671, 2025”**.

Read a First time this 8th day of December, 2025.

Read a Second time this 8th day of December, 2025

Read a Third time this ____ day of _____, ____.

Final Consideration and Adopted this ___ day of _____, ____.

Mayor

Corporate Administrator

Schedule "A"

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

The *Community Charter* requires certain information be presented as part of the Five Year Financial Plan. The following Section citations reference the *Community Charter*:

1. Portion of Funding from Revenue Sources (Section 165 (3.1)a)

Table One (1) shows the proportion and value of the total revenue proposed to be raised from each funding source in 2026. Grants and other miscellaneous revenues form the largest portion of planned revenue as the City is undertaking many large Capital projects (for example, Water Line renewal, Sewer Line renewal, Waterfront Development) for which large grants have either been received or are proposed.

Property value taxes are the largest revenue source to support City *operations*. The property taxation system is relatively easy to administer and understand. It provides a stable and consistent source of revenue for many services that are difficult or undesirable to fund on a user-pay basis. These include services such as fire protection, police protection, bylaw enforcement, libraries, and street maintenance. For these reasons, property value taxation will continue to be the major source of municipal revenue.

Transfers from reserves are the second largest funding source in 2026 as the City is drawing funds held in reserves (mainly grants from the Provincial government) to fund capital projects.

Table 1

Funding Source	Percentage (%) of Revenue	Amount (\$)
Municipal Property Taxes	16%	34,018,000
Payment in Lieu of Taxes & Prov. Grants	2%	4,851,000
User Fees & Charges	8%	16,374,000
Reserves	14%	28,852,000
Accumulated General Operating Surplus	1%	2,908,000
Accumulated Utilities Operating Surplus	4%	7,849,000
Grants and Other Miscellaneous Revenue	47%	96,929,000
Dividend- Prince Rupert Legacy	2%	4,505,000
Debt Financing	6%	12,244,000
Total	100%	208,530,000

Schedule “A”

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

Objective

- Council will attempt to increase the proportion of City revenue that is derived from sources other than property taxes.

Policy

- Council reviews the fees charged for various services to ensure that the users of the service are paying a fair portion of the operating and capital cost of the service;
- Council will supplement infrastructure expenditures by aggressively pursuing federal and provincial grants; and,
- Council will encourage staff to develop new revenue sources.

2. Distribution of Property Value Taxes (Section 165 (3.1)(b))

The City of Prince Rupert determines the current tax rate for each property class by first adjusting the prior year’s tax rate by the BC Assessment generated statistic for *Change in Property Assessment Market Value* for that property classification. The adjusted tax rate is then increased or decreased by the percentage tax increase that Council has set for the current Financial Year.

By providing this consistency, taxpayers in the various classes have stability and confidence in knowing how their future tax bills will be calculated. The City also is required to follow the Provincial Regulation which sets the maximum rates for Port Property Taxes at \$27.50/\$1,000, and \$22.50/\$1,000 for property and improvements that are listed in the Regulation.

Table (2) shows the current property tax revenues of each classification except those classes with zero tax revenue, based on the 2026 Completed Assessment Roll (which is subject to change):

Table 2

Property Class	% of Tax Revenue	Amount (\$)
Residential	29%	9,936,000
Utility	1%	399,000
Major Industry	32%	10,964,000
Major Industry Port Property Tax Act	14%	4,713,000
Light Industry	3%	881,000
Business	21%	7,102,000
Recreation	0%	23,000
Total	100%	34,018,000

Schedule "A"

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

Objective

- Council will encourage economic development by minimizing tax increases.

Policy

- Council will review user fees to ensure that they are appropriate;
- Council will rely primarily on new development and grant opportunities to fund infrastructure and new amenities;
- Council will encourage economic development by providing the stability of using a consistent methodology for calculating property tax levies;
- Council will continue to review its existing permissive property tax exemption practices;

3. Use of Permissive and Revitalization Tax Exemptions (Section 165 (3.1)(c) and Section 226)

Each year the City of Prince Rupert approves partial or full permissive tax exemptions for properties within the community.

Objectives

- Council will continue to provide permissive tax exemptions;
- Council will permit exemptions according to the Permissive Tax Exemption Policy;
- Council will permit exemptions to revitalize the downtown core and a targeted light industrial area

Policy

- Permissive tax exemptions will be considered in conjunction with:
 - a. The value of other assistance being provided by the Community;
 - b. The amount of revenue that the City will lose or forgo if the exemption is granted;
 - c. City of Prince Rupert Permissive Tax Exemption Bylaw No. 3665, 2025
 - d. The Permissive Property Tax Exemption Policy 180-02
 - e. Revitalization Tax Exemption Program Bylaw No. 3553, 2024

Table 3 shows the properties which are approved to receive permissive tax exemptions for 2026. The approximate amount of Municipal Tax permissively exempted is \$487,000. The approximate amount of Municipal Tax exempted for Revitalization is \$8,500. Permissive and Revitalization municipal tax exemptions total approximately \$495,500.

Schedule "A"

CITY OF PRINCE RUPERT
2026 Five Year Financial Plan

Table 3

Bishop of New Caledonia (Anglican Cathedral)	\$	454.52
Prince Rupert Congregation of Jehovah's Witnesses		530.98
Church of Jesus Christ of Latter Day Saints Church		685.18
Cornerstone Mennonite Brethren Church		381.88
Fellowship Baptist Church		465.57
The Salvation Army		1,541.97
Harvest Time United Pentecostal Church		207.30
Indo-Canadian Sikh Association Temple		166.52
Prince Rupert Church of Christ Church		772.69
Prince Rupert Native Pentecostal Revival Church		424.79
Prince Rupert Sikh Missionary Society Temple		1,049.22
First United Church		43.33
First United Church (parking lot)		948.54
First United Church (parking lot)		948.54
St. Paul's Lutheran Church of Prince Rupert		212.39
Sub-total Places of Worship	\$	8,833.41

Schedule "A"

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

Table 3 (continued)

Other Properties		
School District No. 52 (Prince Rupert) (Pacific Coast School)	8,752.43	0000525.000
School District No. 52 (Prince Rupert) (Pacific Coast School)	145.23	0000300.000
Prince Rupert Senior Citizen's Housing Society	3,036.47	9000089.000
Kaien Senior Citizen's Housing	97.34	0003150.000
Prince Rupert Loyal Order of Moose/Moose Lodge	899.27	0000261.000
Prince Rupert Salmon Enhancement Society	3,501.43	9000323.001
BC Society for the Prevention of Cruelty to Animals	3,971.16	0093225.000
BC Society for the Prevention of Cruelty to Animals	18,970.79	0093227.000
BC Society for the Prevention of Cruelty to Animals	2,382.69	0093230.000
Prince Rupert Curling Club	27,661.95	9000299.000
Prince Rupert Racquet Association	5,618.31	9000322.002
Prince Rupert Performing Arts Centre Society	145,707.45	9000363.000
Prince Rupert Rod & Gun Club	3,063.43	9000416.000
Cultural Dance Centre & Carving House	14,727.32	0000382.000
Museum of Northern BC	37,850.81	9000165.002
Prince Rupert Golf Club	27,799.55	9000322.000
Prince Rupert Golf Club	6,429.28	9000322.001
Prince Rupert Golf Club	1,688.31	9000322.003
Prince Rupert Golf Club	506.04	9000322.004
Jim Pattison Ind. Ltd (Canfisco Municipal Boat Launch Facility and building, 37.5% of the lands and improvements)	41,263.73	9000246.000
Prince Rupert Gymnastics Association	8,455.16	9000246.000
North Coast Community Services Society	7,987.70	0000906.000
Friendship House Association of Prince Rupert	17,531.01	0000914.000
Prince Rupert Senior Centre Association	1,163.91	0001044.000
Kaien Island Daycare Services Family Resource Centre	1,576.43	0005167.002
Prince Rupert Aboriginal Community Services Society	3,122.17	0009504.000
The Royal Canadian Legion Branch 27 (Only area used by Legion)	1,166.46	0000641.000
Navy League Prince Rupert Branch	1,176.66	9000299.001
Cedar Village Housing Society (Only area assessed as "Residential/Not-for-profit")	21,625.60	0003411.000
Prince Rupert Rowing & Yachting Club (Only area assessed as "Recreation/Non-Profit")	3,555.46	9000214.100
Prince Rupert Indigenous Housing Society (Only area assessed as "Residential/Not-for-profit")	15,468.02	0040511.050
1279608 BC LTD (Municipal Public Works Facility)	41,186.58	0091418.000
Sub-total other Properties	\$ 478,088.15	
Estimated Annual Total Permissive Property Tax Exemptions	\$ 486,921.56	

Schedule "A"

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

4. Proposed Expenditures (Section 165(4)(a))

Table 4 shows the proposed expenditures for the current year by Fund:

Table 4

Proposed Expenditures	Amount (\$)
General Fund	65,398,000
Sewer Utility Fund	53,105,000
Solid Waste Fund	12,415,000
Water Utility Fund	77,612,000
Total	208,530,000

5. Proposed Funding Sources (Section 165(4)(b) & Section 165(7)(a-e))

Table 5 shows the proposed funding sources for the current year:

Table 5

Funding Source	Percentage (%) of Revenue	Amount (\$)
Municipal Property Taxes	16%	34,018,000
Payment in Lieu of Taxes & Provincial Grants	2%	4,851,000
User Fees & Charges	8%	16,374,000
Reserves	14%	28,852,000
Accumulated General Operating Surplus	1%	2,908,000
Accumulated Utilities Operating Surplus	4%	7,849,000
Grants and Other Miscellaneous Revenue	47%	96,929,000
Dividend- Prince Rupert Legacy	2%	4,505,000
Debt Financing	6%	12,244,000
Total	100%	208,530,000

Schedule "A"

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

6. Proposed Transfers Between Funds (Section 165(4)(c))

See items 11 and 12 (including Tables 8 and 9) of this Schedule.

7. Amount Required to Pay Interest & Principal on Municipal Debt (Section 165(6)(a))

The amount required to pay interest and principal on municipal debt is approximately \$3,812,000

8. Amount Required for Capital Purposes (Section 165(6)(b))

Capital Purchases

Table 6 shows the 2025 Capital Purchases:

Table 6

Department	Amount (\$)
Fire Protection	1,024,000
Building	3,588,000
Recreation	435,000
Real Estate	385,000
Civic Improvements	5,726,000
Transportation	100,000
Vehicles & Mobile Equipment (General)	1,500,000
Total	12,758,000

Schedule "A"

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

Capital Works

Table 7 shows the 2025 Capital Works:

Table 7

Fund	Amount (\$)
Water Utility	73,689,000
Sewer Utility	51,491,000
Solid Waste Utility	6,527,000
Parks	120,000
Transportation	4,835,000
Total	136,662,000

9. The Amount Required for a Deficiency (Section 165(6)(c) & Section (165(9))

Nil

10. The Amount Required for Other Municipal Purposes (Section 165(6)(d))

Expenditures for other municipal purposes are \$55,298,000 which is the total from Table 4 of \$208,530,000 less the amounts under Items 7 and 9 (\$3,812,000 and Nil) and the totals from Tables 6 and 7 (\$12,758,000 and \$136,662,000).

11. Proposed Interfund Borrowing and Transfers of Reserves (Sections 165(8)(a) and 180)

There is no proposed interfund borrowing in 2026

Table 8 proposes the following transfers:

Schedule "A"

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

Table 8

	Transfer of Reserves	Amount (\$)
From:	General Capital Reserve	(2,296,000)
	Recreation Asset Management Reserve	(20,000)
	Public Works Equipment Reserve	(1,100,000)
	Land Reserve	(50,000)
	Water Treatment Grant Reserve	(2,705,000)
	Sewer Capital Program Reserve	(350,000)
	Growing Communities Fund Reserve	(4,456,000)
	Northern Capital and Planning Grant Reserve	(650,000)
	Duncan Road Improvements Reserve	(389,000)
	NWBC Regional Funding Reserve (RBA)	(16,836,000)
	General Operating Fund	(4,597,000)
	Water Operating Fund	(88,000)
	Sewer Operating Fund	(91,000)
	Solid Waste Operating Fund	(110,000)
	Total	(33,738,000)
To:	Miscellaneous Reserves (interest)	200,000
	Rushbrook Parking Program Reserve	61,000
	Recreation Asset Management Reserve	66,000
	Ferry Maint. & Capital Replacement Reserve	200,000
	Water Capital Program Reserve	88,000
	Sewer Capital Program Reserve	91,000
	Solid Waste Capital Program Reserve	110,000
	General Capital Reserve	3,650,000
	Public Works Equipment Reserve	420,000
	General Fund Indigenous Relations Committee	15,000
	General Operating Fund Capital Works	2,820,000
	General Operating Fund Special Projects	166,000
	General Operating Fund Capital Purchases	3,321,000
Water Fund Capital Works	6,099,000	

Schedule "A"

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

	Solid Waste Fund Capital Works	2,050,000
	Sewer Fund Capital Works	14,381,000
	Total	33,738,000

12. Proposed Transfers of Accumulated Surplus (Section 165(8)(b))

Table 9 shows the Accumulated Operating and Utility Fund Surpluses being used this year to fund operating activities, Special Projects and Capital expenditures.

Table 9

Transfers of Accumulated Surplus	Amount (\$)
From:	
General Operating Fund Surplus	(2,908,000)
Water Utility Fund Surplus	(3,461,000)
Solid Waste Utility Fund Surplus	(1,307,000)
Sewer Utility Fund Surplus	(3,081,000)
Total	(10,757,000)
To:	
General Fund Operations	200,000
General Fund Special Projects	167,000
General Fund Capital Purchases	1,916,000
General Fund Capital Works	625,000
Water Utility Fund Capital Works	3,461,000
Solid Waste Utility Fund Operations	187,000
Solid Waste Utility Fund Capital Works	1,120,000
Sewer Utility Fund Capital Works	3,081,000
Total	10,757,000

Schedule "A"

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

General Operating Fund Departmental Budgets

Tables 10(a) & 10(b) show the General Operating Fund Budgets.

Table 10(a)

GENERAL OPERATING FUND	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Revenues by Department					
Airport Ferry	1,190,000	1,546,000	1,616,000	1,681,000	1,748,000
Bylaw Enforcement	134,000	137,000	140,000	143,000	143,000
Cemetery	149,000	170,000	177,000	184,000	191,000
Civic Properties	299,000	305,000	79,000	81,000	81,000
Corporate Administration	49,000	49,000	49,000	49,000	49,000
Cow Bay Marina	455,000	455,000	455,000	455,000	474,000
Development Services	339,000	346,000	343,000	350,000	350,000
Economic Development	70,000	70,000	70,000	70,000	70,000
FD 911 Services	69,000	68,000	67,000	66,000	65,000
FD Fire Protective Services	5,000	6,000	6,000	6,000	6,000
FD Emergency Measures	14,000	-	-	-	-
Finance	15,000	15,000	15,000	15,000	15,000
Fiscal Revenues	9,207,000	8,924,000	15,789,000	15,798,000	15,946,000
PW Engineering	5,000	5,000	5,000	5,000	5,000
PW Common Costs	70,000	71,000	72,000	73,000	74,000
RCMP	147,000	149,000	151,000	153,000	156,000
Rec. Centre Arena	299,000	313,000	327,000	342,000	358,000
Rec. Centre Civic Centre	460,000	479,000	483,000	504,000	525,000
Rec. Centre Community Services	3,000	15,000	15,000	15,000	15,000
Rec. Centre Pool	557,000	585,000	614,000	644,000	676,000
Transit	288,000	289,000	290,000	291,000	292,000
Victim Services	96,000	77,000	77,000	77,000	77,000
Watson Island	725,000	728,000	731,000	735,000	739,000
Subtotal	14,645,000	14,802,000	21,571,000	21,737,000	22,055,000
Property Taxes (existing)	29,943,000	34,018,000	34,731,000	35,995,000	37,888,000
Property Tax Increase (Decrease) - Non-market change	3,029,000	-	-	-	-
Property Tax Increase (Increase)	1,046,000	713,000	1,264,000	1,893,000	1,171,000
Appropriated Surplus for Snow/Ice control operations	200,000	-	-	-	-
Total Operating Revenues	48,863,000	49,533,000	57,566,000	59,625,000	61,114,000
PR Legacy Inc contributions- Capital Purchases	1,255,000	-	-	-	-
Conditional Project Grants - Capital Purchases	5,829,000	4,875,000	-	-	-
Appropriated Reserves - Capital Works	2,820,000	-	-	-	-
Appropriated Reserves - Capital Purchases	3,321,000	-	-	-	-
Appropriated Surplus - Capital Purchases	1,916,000	-	-	-	-
Appropriated Surplus - Capital Works	625,000	-	-	-	-
PR Legacy Inc contributions- Special Projects	100,000	-	-	-	-
Appropriated Surplus - Special Projects	167,000	-	-	-	-
Conditional Project Grants - Special Projects	336,000	-	-	-	-
Appropriated Reserves - Special Projects	166,000	-	-	-	-
Loans from MFA - Capital Purchases	-	-	30,000,000	-	-
Total Capital Revenues	16,535,000	4,875,000	30,000,000	-	-
Total General Operating Fund Revenues	65,398,000	54,408,000	87,566,000	59,625,000	61,114,000

Schedule "A"

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

Table 10(b)

GENERAL OPERATING FUND	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
<u>Expenditures by Department</u>					
Airport Ferry	2,608,000	2,860,000	2,949,000	3,011,000	3,082,000
Bylaw Enforcement	583,000	591,000	600,000	608,000	617,000
Cemetery	329,000	334,000	340,000	346,000	350,000
Civic Properties	881,000	893,000	904,000	915,000	926,000
Corporate Administration	1,219,000	1,230,000	1,255,000	1,279,000	1,304,000
Cow Bay Marina	458,000	546,000	560,000	574,000	592,000
Development Services	1,132,000	1,154,000	1,174,000	1,196,000	1,230,000
Economic Development	235,000	243,000	247,000	252,000	257,000
FD 911 Services	709,000	727,000	742,000	756,000	771,000
FD Fire Protective Services	6,404,000	6,409,000	6,565,000	6,727,000	6,887,000
FD Emergency Measures	47,000	47,000	47,000	47,000	47,000
Finance	1,467,000	1,496,000	1,374,000	1,401,000	1,429,000
Finance Cost Allocation	(519,000)	(576,000)	(629,000)	(687,000)	(720,000)
Fiscal Expenditures	3,736,000	3,801,000	4,468,000	5,720,000	6,368,000
Governance	362,000	392,000	406,000	420,000	433,000
Grants in Aid to Community Partners	2,015,000	2,055,000	2,087,000	2,121,000	2,157,000
Human Resources	488,000	497,000	507,000	517,000	528,000
Information Technology	840,000	853,000	866,000	879,000	892,000
Parks	1,325,000	1,348,000	1,371,000	1,394,000	1,417,000
PW Engineering	778,000	834,000	849,000	865,000	881,000
PW Common Costs	5,435,000	5,586,000	5,745,000	5,910,000	6,082,000
Allocation of PW Common Cost	(5,497,000)	(5,551,000)	(5,706,000)	(5,870,000)	(6,040,000)
PW Vehicles	1,929,000	1,983,000	2,002,000	2,021,000	2,039,000
Allocation of PW Vehicles	(1,928,000)	(1,983,000)	(2,002,000)	(2,021,000)	(2,039,000)
RCMP	8,243,000	8,437,000	8,641,000	8,853,000	9,062,000
Rec. Centre Arena	619,000	585,000	613,000	626,000	637,000
Rec. Centre Civic Centre	2,397,000	2,514,000	2,559,000	2,611,000	2,653,000
Rec. Centre Community Services	4,000	4,000	4,000	4,000	4,000
Rec. Centre Pool	1,504,000	1,489,000	1,525,000	1,552,000	1,572,000
Roads	3,216,000	2,793,000	2,888,000	2,933,000	2,981,000
Transit	1,152,000	1,255,000	1,061,000	1,103,000	1,145,000
Victim Services	204,000	206,000	210,000	214,000	218,000
Watson Island	725,000	728,000	731,000	735,000	739,000
Transfer to Reserves (Interest, RCMP Loan)	200,000	200,000	200,000	200,000	200,000
Transfer to Reserves (NWBCRF Agreement)	-	-	6,860,000	6,860,000	6,860,000
Transfer to General Capital Reserves	3,591,000	3,591,000	3,591,000	3,591,000	3,591,000
Total Operating Expenses	46,891,000	47,571,000	55,604,000	57,663,000	59,152,000
Provision for Special Projects	794,000	25,000	25,000	25,000	25,000
Provision for Capital Purchases	12,758,000	5,312,000	30,437,000	437,000	437,000
Provision for Capital Works	4,955,000	1,500,000	1,500,000	1,500,000	1,500,000
Total Capital Expenses	18,507,000	6,837,000	31,962,000	1,962,000	1,962,000
Total Operating Fund Expenditures	65,398,000	54,408,000	87,566,000	59,625,000	61,114,000
Surplus(Deficit)	-	-	-	-	-

Schedule "A"

CITY OF PRINCE RUPERT

2026 Five Year Financial Plan

13. Utility Funds Revenue & Expenditure Budgets

Table 11 shows the Utility Operating Funds proposed budgets.

Table 11

UTILTY OPERATING FUNDS	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Sanitary and Storm Sewer					
Operating Revenues	3,864,000	4,476,000	5,190,000	5,294,000	5,400,000
Grants	20,135,000	32,565,000	21,585,000	40,000,000	-
PR Legacy Inc contributions	-	450,000	200,000	700,000	200,000
Appropriated Surplus - Cap Works	3,081,000	25,000	25,000	25,000	25,000
Loans from MFA	11,644,000	17,435,000	8,465,000	-	-
Funding from Reserves	14,381,000	2,000,000	-	-	-
Capital Works	(51,491,000)	(53,475,000)	(31,275,000)	(41,725,000)	(1,225,000)
Revenue for operations	1,614,000	3,476,000	4,190,000	4,294,000	4,400,000
Expenditures	1,614,000	3,476,000	4,190,000	4,294,000	4,400,000
Surplus (Deficit)	-	-	-	-	-
Water					
Operating Revenues	4,923,000	4,783,000	4,873,000	6,000,000	6,046,000
Grants	62,060,000	50,149,000	19,982,000	10,000,000	-
PR Legacy Inc contributions	469,000	-	-	-	-
Appropriated Surplus- Cap Works	3,461,000	-	-	-	-
Loans from MFA	600,000	2,500,000	10,000,000	10,000,000	-
Funding from Reserves	6,099,000	2,351,000	-	-	-
Capital Works	(73,689,000)	(56,000,000)	(30,982,000)	(21,000,000)	(1,000,000)
Revenue for operations	3,923,000	3,783,000	3,873,000	5,000,000	5,046,000
Expenditures	3,923,000	3,783,000	3,873,000	5,000,000	5,046,000
Surplus (Deficit)	-	-	-	-	-
Solid Waste					
Operating Revenues	5,701,000	6,035,000	6,389,000	6,763,000	6,898,000
Appropriated Surplus - Cap Works	1,120,000	-	-	-	-
Funding from Reserves	2,050,000	-	-	-	-
Funding from Grants - CW	1,000,000	-	-	-	-
Community Works Fund (Gas Tax)	2,357,000	-	-	-	-
Capital Works	(6,527,000)	(120,000)	(120,000)	(120,000)	(120,000)
Revenue for operations	5,701,000	5,915,000	6,269,000	6,643,000	6,778,000
Appropriated Surplus for Rate Stabilization	187,000	148,000	-	-	-
Expenditures	5,888,000	6,063,000	6,269,000	6,643,000	6,778,000
Surplus (Deficit)	-	-	-	-	-

CITY OF PRINCE RUPERT

2026 PROPERTY TAX BYLAW NO. 3674, 2026

A BYLAW FOR THE LEVYING OF PROPERTY TAX RATES FOR FISCAL YEAR 2026

The Council of the City of Prince Rupert in an open meeting assembled, enacts as follows:

1. The property tax rates of **Schedule "A"** attached hereto and forming this Bylaw is hereby imposed and levied for the year 2026.
2. The minimum amount of taxation upon a parcel of real property shall be One Dollar (\$1.00).
3. This Bylaw may be cited as **"2026 Property Tax Bylaw No. 3674, 2026"**.

Read a First time this ___ day of April, 2026.

Read a Second time this ___ day of April, 2026.

Read a Third time this ___ day of April, 2026.

Final Consideration and Adopted this ____ day of _____, 2026.

Mayor

Corporate Administrator

Schedule "A"

City of Prince Rupert

2026 Property Tax Rates

Dollar of Tax per \$1,000 of Taxable Value

Classification	Residential	Utility	Supportive Housing	Major Industry	Major Industry Port ("Old")	Major Industry Port ("New")	Light Industry	Business	Managed Forest Land	Recreation/ Non Profit	Farm
Class No.	1	2	3	4	4a	4b	5	6	7	8	9
Municipal - General	5.15449	55.27738	22.11095	65.38846	26.79545	21.92355	18.94476	22.11095	22.11095	4.13903	22.11095
Library	0.13553	1.45344	0.58138	1.71930	0.70455	0.57645	0.49813	0.58138	0.58138	0.10883	0.58138
Total Municipal Levy	5.29002	56.73082	22.69233	67.10776	27.50000	22.50000	19.44289	22.69233	22.69233	4.24786	22.69233
NC Regional District	0.12511	1.34118	0.53672	1.58765	1.58765	1.58765	0.46040	0.53672	0.53672	0.10009	0.53672
NW Regional Hospital	0.54479	1.90677	0.54479	1.85229	1.85229	1.85229	1.85229	1.33474	1.63437	0.54479	0.54479
Rate Total	5.95992	59.97877	23.77384	70.54770	30.93994	25.93994	21.75558	24.56379	24.86342	4.89274	23.77384